

City of Fort Lauderdale
FY 2013 COMMISSION ANNUAL ACTION PLAN
Progress Report to Commission: Quarter 4

HOW TO READ THIS REPORT

This FY 2013 Commission Annual Action Plan Report provides an at-a-glance summary of progress with Fort Lauderdale City Commission priorities. These priorities were developed during the spring and summer of 2012 through collaboration by Department Directors and the Commission, leading to an ultimate ranking of actions and projects, referred to as initiatives with the strategic planning and budgeting processes. Within this report, each initiative is associated with a Cylinder of Excellence, a Department as the lead, a brief description of what the initiative is, an analysis of progress, and key milestones and dates. The information in this report was generated from ClearPoint software, the City's strategic performance management software, which allows for the monthly reporting and analyzing of data. Progress with the Action Plan is monitored monthly through the interdisciplinary **FL²STAT** program, the City's approach to exponential improvement.

SUMMARY

The Initiative Summary provides an index of the Commission Annual Action Plan initiatives. The first column, titled **Category**, organizes the initiatives according to following categories: Policy, Management, Management-in-Progress, and Projects. The second column, titled **Initiatives**, contains the initiative name. The name itself begins with an abbreviation for the Cylinder of Excellence that the initiative falls within. To further align the initiatives, the number following the abbreviation corresponds to the goal and objective of the staff draft Strategic Plan. For example, Initiative *PP 1-2: Implement the Riverwalk District Plan* is linked to the Public Places Cylinder of Excellence, and more specifically is tied to the objective 1-2: *Create and nourish partnerships to ensure the utilization of public places*. The third column: **Commission Prioritization Level**, applies only to initiative in the Policy and Management categories and illustrates the importance-level as ranked by Commission: Top, High, and Moderate.

INITIATIVE PROGRESS

Each initiative is presented with 1-page of summary information. It includes a **Description** which provides a summary and/or brief history of the initiative that describes the project and its purpose. The **Analysis** field is intended to provide a status update on the progress of the initiative. It will indicate whether the project is on schedule as detailed in the original Commission Annual Action Plan document and discuss any relevant issues that have arisen during the process. The **Milestone** field is intended to provide a broken down view of the steps needed to complete the initiative along with anticipated completion dates. The status indicator to the left of the Milestone title indicates the status of the milestone.

GLOSSARY OF KEY TERMS AND ABBREVIATIONS:

Initiative – Actions and projects that were prioritized by the City Commission during the spring and summer of 2012. Each initiative begins with an abbreviation that is in reference to the **Cylinder of Excellence** it is associated with. The abbreviations are as follows:

- IN – Infrastructure Cylinder
- PP – Public Places Cylinder
- BD – Business Development Cylinder
- NE – Neighborhood Enhancement Cylinder
- PS – Public Safety Cylinder
- IS – Internal Support Platform

Category– This field refers to the category the initiative falls under. The categories are as follows:

- Policy Agenda – these items need additional direction and/or policy action by the Commission and will be presented and discussed as appropriate.
- Management Agenda – the overall direction for these initiatives has generally already been provided by the Commission. Staff will continue to implement and refine at the management level as needed and bring items to the Commission's attention as necessary.
- Management in Progress – these items consist of initiatives which were already underway at the time of the Commission prioritization exercise.
- Major Projects – these items consist of select major Community Investment Program Projects that the Commission prioritized.

FL²STAT – A systematic and innovative program that ties together the organization's Strategic Plan, the Commission's Annual Action Plan, the Community Investment Plan, and budgeting for results. It is a combination of strategic planning, performance management and process improvement. This interdisciplinary strategic performance management program utilizes a PerformanceSTAT and Balanced Scorecard approach.

| Initiatives and Milestone Status Indicators | |
|---|---|
|  | Completed – The initiative or milestone has been completed. |
|  | At or Above Plan – Progress is on track to meeting the CAAP target date. |
|  | Caution – Will not meet the key dates outlined in the CAAP but is still making progress. |
|  | Below Plan – Is not meeting the key dates outlined in the CAAP and is experiencing several challenges and/or significant problems. |
|  | No Information – Work on the initiative or milestone has not started. |

| Category | Initiative | Commission Prioritization Level |
|------------------------|--|---------------------------------|
| Policy Agenda |  PP 1-2 Implement the RiverWalk District Plan* | Top |
| Policy Agenda |  BD 1-1 City Economic Development Plan: Vision, Policy, and Strategy* | Top |
| Policy Agenda |  IN 1-1 WAVE Streetcar Development and Funding* | Top |
| Policy Agenda |  PP 1-4 Develop and Implement a City Comprehensive Homeless Strategy* | Top |
| Policy Agenda |  PS 3-1 911 Dispatch Direction and Funding* | Top |
| Policy Agenda |  IN 1-1 Monitor FEC Passenger Rail Implementation* | High |
| Policy Agenda |  IS 2-1 Community Investment Plan Prioritization and Funding* | High |
| Policy Agenda |  IS 2-1 Annexation: Policy and Action* | High |
| Policy Agenda |  IS 2-1 Alternative City Revenues Study and Policy Direction* | High |
| Policy Agenda |  IS 1-4 Information Technology Strategic Plan* | High |
| Policy Agenda |  BD 1-1 Develop a Marine Industry Strategy* | High |
| Policy Agenda |  PP 2-1 Improve Landscape Maintenance: Service Level and Funding* | Moderate |
| Policy Agenda |  IS 2-1 Pension: Review and Funding* | Moderate |
| Policy Agenda |  IN 1-1 Trolley: Equipment, Routes, and Fares* | Moderate |
| Management Agenda |  PS 10-1 Citywide Comprehensive Emergency Management Plan Update* | Top |
| Management Agenda |  PS 1-1 Crime Reduction Strategy and Action Plan* | Top |
| Management Agenda |  PP 1-3 Renovate the Fort Lauderdale Aquatic Center* | Top |
| Management Agenda |  IN 2-6 Beach Renourishment Plan and Funding* | Top |
| Management Agenda |  NE 1-2 Implement Code Enforcement Program Changes* | High |
| Management Agenda |  IN 2-3 Stormwater Management Plan: Implementation* | High |
| Management Agenda |  NE 1-1 Develop City of Service Plan (Volunteer Service Program)* | High |
| Management in Progress |  NE 1-2 Complete the Affordable Housing Study* | Not Applicable |
| Management in Progress |  PP 2-1 Complete the Beach Master Plan Projects Feasibility Study* | Not Applicable |

| | | |
|------------------------|--|----------------|
| Management in Progress | ✓ PS 1-1 Implement Red Light Cameras* | Not Applicable |
| Management in Progress | ■ NE 2-1 Complete Neighborhood Development Criteria Revision (NDCR) Project* | Not Applicable |
| Management in Progress | ↑ IN 1-3 South Middle River Roads Funding* | Not Applicable |
| Management in Progress | ↑ IN 2-1 Implement, Design, and Construct Underground Utilities* | Not Applicable |
| Management in Progress | ↑ IN 2-2 Water Efficiency and Conservation Campaign* | Not Applicable |
| Management in Progress | ✓ PP 1-3 Redevelop Stranahan Park* | Not Applicable |
| Management in Progress | ↑ NE 2-1 Amend NW RAC Zoning Regulations: Uses, Parking, Design Guidelines* | Not Applicable |
| Management in Progress | ↓ PP 2-1 Implement Central Beach Master Plan Design Guidelines* | Not Applicable |
| Management in Progress | ↑ PP 1-3 Develop a City Street and Pedestrian Lighting Policy* | Not Applicable |
| Management in Progress | ■ IN 2-2 Present a Long Term Water Supply Strategy* | Not Applicable |
| Management in Progress | ↑ IN 2-5 Multi-Family/Commercial Recycling Program Development* | Not Applicable |
| Management in Progress | ■ IN 2-3 Flood Hazard Mitigation Program Implementation for Residents* | Not Applicable |
| Management in Progress | ✓ NE 2-1 Amend the Planned Unit Development Ordinance* | Not Applicable |
| Management in Progress | ↑ IN 1-2 Develop Connectivity Master Plan (Greenway/Blueway/Complete Streets)* | Not Applicable |
| Management in Progress | ✓ IS 1-3 Develop Community Vision* | Not Applicable |
| Management in Progress | ✓ IS 1-3 Neighbor Survey* | Not Applicable |
| Management in Progress | ✓ IS 2-1 Fiscal Capacity Study* | Not Applicable |
| Management in Progress | ✓ IS 1-3 Institutionalize the Strategic Plan* | Not Applicable |
| Management in Progress | ↓ IS 2-1 Award Banking Services Contract* | Not Applicable |
| Management in Progress | ✓ IS 2-1 Approve Investment Advisor's Contract* | Not Applicable |
| Management in Progress | ✓ IS 2-1 Award Investment Manager's Contract* | Not Applicable |
| Management in Progress | ✓ IS 2-1 Payoff Police and Fire Pension Loan* | Not Applicable |
| Management in Progress | ✓ IS 2-1 Payoff Capital Lease (Fire Equipment)* | Not Applicable |
| Management in Progress | ↑ IS 2-1 Develop Fixed Asset Inventory* | Not Applicable |
| Management in Progress | ✓ IS 1-3 Convert City Employee Paychecks to Direct Deposit* | Not Applicable |

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|------------------------|--|----------------|
| Management in Progress |  IS 2-1 Negotiate Collective Bargaining Agreements (Fraternal Order of Police and IAFF - Firefighters)* | Not Applicable |
| Management in Progress |  IS 2-1 City Manager's Reorganization Plan* | Not Applicable |
| Management in Progress |  IS 2-1 Reallocation of Capital Projects Portfolio* | Not Applicable |
| Management in Progress |  IS 2-2 Implement of Local Business Preference Ordinance* | Not Applicable |
| Management in Progress |  BD 1-3 Implement Business Development Program* | Not Applicable |
| Management in Progress |  PP 1-1 Marina Dredging: Environmental Study/Permitting (Las Olas, Aquatic Center, Bahia Mar)* | Not Applicable |
| Management in Progress |  PP 2-3 Coordinate City Support for Grand Prix* | Not Applicable |
| Management in Progress |  PP 2-3 Coordinate City Support for Air Show* | Not Applicable |
| Management in Progress |  PP 2-3 Coordinate City Support for Boat Show* | Not Applicable |
| Management in Progress |  PP 2-3 Partner with CVB to Implement "Welcome Back Troops"* | Not Applicable |
| Management in Progress |  PP 2-3 Coordinate City Support for Winterfest* | Not Applicable |
| Management in Progress |  BD 1-2 Coordinate with TMA for City Excursions for Airport Passenger Program* | Not Applicable |
| Management in Progress |  IS 1-1 Implementation of "We Build Community"* | Not Applicable |
| Management in Progress |  IS 1-3 Develop a Citywide Social Media Policy* | Not Applicable |
| Management in Progress |  IS 1-4 Upgrade the City's Official Website* | Not Applicable |
| Management in Progress |  IS 1-3 Technology Upgrade for Government Access Channel 78* | Not Applicable |
| Major Projects |  NE 1-3 Sistrunk Blvd Streetscape Project* | Not Applicable |
| Major Projects |  PP 2-5 Orange Bowl at Carter Park Project* | Not Applicable |
| Major Projects |  PP 1-3 South Side School Project* | Not Applicable |
| Major Projects |  IN 2-1 Fiveash Plan: Reliability Improvements* | Not Applicable |
| Major Projects |  PP 1-1 15th Street Boat Ramp Improvements* | Not Applicable |
| Major Projects |  PS 3-1 Construct Fire Station 46* | Not Applicable |
| Major Projects |  PS 3-1 Design and Construct Fire Station 8* | Not Applicable |
| Major Projects |  PS 3-1 Design and Construct Fire Station 13* | Not Applicable |
| Major Projects |  PS 3-1 Design and Construct Fire Station 54* | Not Applicable |



PP 1-2 Implement the RiverWalk District Plan*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Public Places

Lead Department

Sustainable Development

Description

Approved in 2010, this plan was initiated to enhance the Riverwalk including the blocks south and north of the New River.

These activities will improve Riverwalk accessibility.

Facilitate Approval of Development Projects

The New River Master Plan outlined design guidelines that set the standard for future development and open space improvements within the Riverwalk District that focus on the careful design and planning of waterfront development to ensure active and attractive spaces for the public to enjoy. As new projects are built in this area, the vision of an active, livable downtown waterfront community will come to life. Several recent projects have recently been proposed within the District.

Provide Riverwalk Access at Stranahan House and Icon Site

An agreement with Stranahan House and The Related Group will be created to allow public access along the New River.

Analysis

Riverwalk Access: Riverwalk Inc. has selected a bidder, has completed negotiations, and is awaiting the preparation of documents to allow for permitting and construction.

Lighting Project: The Riverwalk Lighting Project was completed on August 20, 2013.

Seawall Repairs: On August 20 the City Commission approved a work order for improvements and restoration at the Riverwalk North Seawall. These improvements will include the reinforcement of the existing seawalls, reinforcement of concrete beams supporting the concrete slab and replacement of the utilities support. This project is on schedule to be completed by December 2013.

Riverhouse Programming: Staff is seeking proposals for new vendors to lease this site. The project will be presented to the City Commission in November 2014.

Renovate Esplanade Park: Landscaping improvements were completed at Esplanade. Park open space was expanded by the removal of unused equipment.

Facilitate Approval of Development Projects: There are 7 projects with a total of 1262 units under construction; 6 additional projects have been approved with 2,288 units; and 3 projects are in the review process with a total of 749 units.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

| | | |
|--|--|--------------------|
| | Facilitate Approval of Development Projects (Greg Brewton - DSD) | 12/1/11 - 5/1/13 |
| | Ensure RiverWalk Access to Facilitate Development (Phil Thornburg - P&R) | 8/20/12 - 12/1/13 |
| | Construct Seawall Repairs (Hardeep Anand-PW) | 9/12/12 - 12/3/13 |
| | Design, Bid and Construct Lighting Project (Hardeep Anand-PW) | 10/24/12 - 4/30/13 |
| | Riverhouse Programming (Phil Thornburg - Parks and Rec) | 1/21/13 - 7/31/13 |
| | Renovate Esplanade Park | 7/8/13 - 12/1/13 |

Category

Policy Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Business Development

Lead Department

Sustainable Development

Description

The creation of a Comprehensive Economic Development Plan was identified by the City Commission as a Top Priority. The objective of the plan is to sustain, expand and diversify the City's economic base by enhancing the business climate and creating higher paying jobs, thereby increasing the City's tax base and improving the quality of life for all residents. A key element of the plan will be to identify key strategies and action items that can be implemented within a 5 years, and to set broader goals and objectives to be implemented within 10 years.

- Specific geographic areas to be evaluated include:
- The Fort Lauderdale Executive Airport (FXE)/Uptown Business District
 - The Galt Ocean Mile
 - North Beach
 - The Downtown Regional Activity Center (DRAC) / East Las Olas Boulevard
 - Sistrunk Boulevard
 - SE 17th Street / South Andrews Avenue

Analysis

The milestones for the Economic Development Plan have all been pushed back due to scheduling conflicts for the Evaluation Committee. The Evaluation Committee had their first meeting on June 14th, and the Oral interviews were scheduled for July 17th. The City Commission awarded the contract to Willdan Financial Services on August 20th. Milestones moving forward have been adjusted to reflect the award date. Phase I of the Plan will be October 7th - November 7th. Public Meetings will be from October 7 – February 18, 2014. Stakeholder meetings will be from November 8 – January 8, 2014. The Final Report to the City Commission will be submitted January 24 – February 18, 2014.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on based on the updated milestone dates provided.

Milestones

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|--|---------------------|
| ✓ Present Strategic Plan Approach to Commission | 2/19/13 - 3/19/13 |
| ✓ Release RFP | 2/20/13 - 4/5/13 |
| ✓ RFP Proposals Due | 4/13/13 - 5/1/13 |
| ✓ Evaluation Committee | 4/20/13 - 5/13/13 |
| ✓ Oral Interview with RFP Finalists | 4/25/13 - 5/17/13 |
| ✓ City Commission to award the contract | 6/4/13 - 6/18/13 |
| ■ Phase I - Economic Development Profile Report for the City and each geographic area. | 6/19/13 - 7/19/13 |
| ■ Public Meetings (Minimum 6) | 7/19/13 - 11/19/13 |
| ■ Stakeholder Meetings (Minimum 5) | 7/20/13 - 9/20/13 |
| ■ Submit Final Report to City Commission | 10/15/13 - 11/19/13 |



IN 1-1 WAVE Streetcar Development and Funding*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Infrastructure

Lead Department

Transportation and Mobility

Description

The Fort Lauderdale WAVE Streetcar project is a 2.7-mile (5.4 miles two-way) modern streetcar system in downtown Fort Lauderdale with 10 stations. The system will have a continuous 7.5 peak hour to 10 off peak hour minute schedules.

The WAVE Partnership has received \$18,000,000 from a FTA TIGER Grant for design and construction. The City has a match requirement, including a special assessment and land/cash contribution.

Analysis

The Wave partnership has decided that rather than bonding for the assessment that an application to the State Infrastructure Bank (SIB) will be pursued. We are awaiting confirmation on the approval of the loan from the SIB. The team is reviewing possible vehicles for the system and design is underway. SFRTA is submitting a Small Starts application to the FTA to fund phase 1B of the project.

Over the past fiscal year all milestones set have been accomplished with the exception of the City's contribution for the project. This milestone has a target completion date of 12/31/2013.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

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|---|--|--------------------|
| ✓ | Coordinate WAVE Special Assessment with the DDA | 7/15/12 - 6/28/13 |
| ↑ | City's Contribution for the WAVE Streetcar Project | 7/16/12 - 12/31/13 |
| ✓ | Commission Meeting Motion to Approve Interlocal Agreement between Partners | 12/4/12 - 2/28/13 |
| ✓ | Public Hearing 1st Reading | 1/15/13 - 3/29/13 |
| ✓ | Public Hearing 2nd Reading | 2/19/13 - 4/26/13 |



PP 1-4 Develop and Implement a City Comprehensive Homeless Strategy*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

This initiative involves the development of strategies targeting the homeless in Fort Lauderdale. One such strategy includes the formation of the Chronic Homeless Housing Collaborative (CHHC) to submit a US Department of Housing and Urban Development (HUD) grant.

The \$455,000 grant will support the provision of 22 permanent beds and supportive services. The supportive services will help the chronically homeless persons transition from homelessness to living as independently as possible.

Analysis

The contract/grant agreement with Broward County, which will provide funding for beds for chronically homeless individuals, will be presented to the County Commission on 11/5/13; it will be presented to the City Commission on 12/3/13. It is anticipated the project will begin on or before January 1, 2014 and will be completed within a year. A part-time homeless coordinator has been hired who will be responsible for administering the HUD grant for the City's permanent supportive housing project - ensuring compliance with all grant timelines, guidelines and mandates. Additionally, this individual will be the project manager for the Chronic Homeless Housing Collaborative. The main functions will be to ensure: housing including furnishings and supplies is in place (Fort Lauderdale Housing Authority); supportive services in place (Broward Partnership for the Homeless); availability of short term shelter and/or re-habilitation available pre-housing (Salvation Army and various Broward public health agencies); most vulnerable of the chronic are identified (Outreach TaskForce, 100,000 Homes vulnerability index).

Staff is scheduled to begin in mid December to ensure Emergency Shelter Grants (ESG) funds are expended before February.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

- ✓ [Submit Letter of Interest for Homeless Housing and Supportive Services Project](#) 8/13/12 - 8/17/12
- ✓ [Submit Grant Application \(with Broward County\) for Chronic Homeless Housing](#) 10/26/12 - 1/18/13
- ✓ [Hire part-time homeless coordinator](#) 8/15/13 - 8/14/14



PS 3-1 911 Dispatch Direction and Funding*

FY 2013 Commission Annual Action Plan



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|--|
| Category |
| Policy Agenda |
| Commission Prioritization Level |
| Top |
| Cylinder of Excellence |
| Public Safety |
| Lead Department |
| Fire Rescue |
| Description |
| <p>The City is exploring Public Safety communications options: 1) whether to join the proposed County regionalization project or 2) return to operating a City-run dispatch center. Direction is necessary from the Commission regarding future steps taken.</p> <p>See Bertha Henry letter (CAM 12-2538, Exhibit 1) and CAM 12-2538 for details.</p> <p>http://fortlauderdale.legistar.com/LegislationDetail.aspx?ID=1240148&GUID=045E9E8F-6D25-445E-93C8-5B4AABE57464</p> |

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| Analysis |
| <p>The City has decided to move forward with Broward County consolidated dispatch. The participation agreement was signed by the Commission on September 3rd, 2013. Fire Rescue staff is also attending many meetings with the County to determine what is needed to move this forward. It was decided that the fire dispatch personnel will remain City employees and the County will reimburse the cost until the transition in April 2014. The County has a consolidation workgroup meeting where all the operational standards, policies, and procedures that the dispatch centers will use are being determined. The County took over financial responsibility for dispatch effective October 2013 and plan on fully implementing the changes by April of 2014. Currently we are preparing for the technology side of this transition purchasing hardware and software to get us on the County CAD system and records management system. Staff continues to meet with the County on a regular basis.</p> <p>Several of the milestones below reflect direction from the City Manager to prepare for potential City dispatch prior to the decision to move forward with Broward County.</p> <p>This initiative is complete with respect to the original milestones however the focus for FY 2014 will be on implementation. This initiative will continue to be monitored in the Public Safety Cylinder as a Press Play initiative.</p> |

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| Milestones |
| <ul style="list-style-type: none"> ✓ Submission of job descriptions for new communications positions to HR 7/15/12 - 11/16/12 ✓ Determine if Legal Action is Necessary 7/15/12 - 8/1/13 ✓ Direction to move forward with City operated PSAP and dispatch 7/15/12 - 3/1/13 ✓ Begin process for other communications positions 7/15/12 - 12/18/13 ● Consolidate 911 dispatch 7/15/12 - 10/1/13 ✓ First reading of job descriptions at Commission 9/15/12 - 12/19/12 ✓ Second reading of job descriptions at Commission 10/15/12 - 11/6/12 ✓ Begin process for Public Safety Communications Manager 11/12/12 - 12/17/12 ● Conclude process for Public Safety Communication Manager 12/18/12 - 6/1/13 ✓ Posting of communications positions by HR 1/2/13 - 1/2/13 ● New Public Safety Communications Manager assumes duties 1/11/13 - 6/1/13 |



Work with Broward County to develop an implementation plan

7/1/13 - 4/1/14



IN 1-1 Monitor FEC Passenger Rail Implementation*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Infrastructure

Lead Department

Transportation and Mobility

Description

FEC All Aboard Broward will be a passenger line from Miami to Orlando with a stop in Fort Lauderdale. The City plans to develop a transportation Hub at a site that has not yet been identified. Transportation and Mobility is working with regional partners to monitor progress, requirements, and plans as they are developed.

Analysis

A team of City Staff from the Department of Sustainable Development and Transportation and Mobility was created and tasked with working with Broward County staff to analyze the FEC station proposal. There have been three meetings held to date. Additionally staff is looking at the potential of moving the BCT Bus Terminal north to the parcel across NW 2nd Street. The FEC proposes to close down NW 2nd Street railroad crossing to accommodate the station platform.

The Broward Metropolitan Planning Organization Board (MPO) gave MPO staff direction to study the possibility of quiet zones throughout the county and to identify cost and potential funding sources. That study is on-going now and should be completed sometime this winter.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

- ✓ Advocate for Station Location 7/15/12 - 7/15/13
- ↑ Explore Implementation of Quiet Zones 4/25/13 - 4/30/15

Category

Policy Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

Staff created a Decision Matrix Relative Weight Determination worksheet to allow the City Commission to weight the criteria that would ultimately be used to rank community investment plan project applications. Each criterion was weighted by the City Commission and then each project was scored by a review committee using the objective criteria. Once scored and ranked, the review team compiled the FY 2013 Proposed Community Investment Plan and submitted it to Commission. The FY 2013 city-wide Community Investment Plan projects were funded for approximately \$74 million. The FY 2014 city-wide Community Investment Plan projects are recommended to be funded at approximately \$29 million.

The Community Investment Plan prioritization, ranking, and funding recommendation is an annual process.

Analysis

The five year FY 2013-2017 CIP plan and funding was completed in September 2012. Staff has focused attention on the FY 2014 Budget and CIP year. Budget kickoff was scheduled for February 6 and the Community Investment Plan (CIP) applications were due mid March. Applications were weighed based on a number of criteria. The FY 2014 - FY 2018 Community Investment Plan was adopted by the City Commission on September 3, 2013.

Milestones

| | |
|--|-------------------|
|  Present Five-Year CIP Plan | 12/1/11 - 7/1/12 |
|  Prioritize and Fund FY 2013 Projects | 12/1/11 - 9/18/12 |
|  Receive applications for FY 14 - FY 18 CIP | 2/1/13 - 4/30/13 |
|  Review and prioritize projects | 5/1/13 - 6/30/13 |
|  Recommend funding for FY 2014 projects | 6/1/13 - 7/1/13 |
|  Prepare and present five year CIP Plan | 7/1/13 - 7/31/13 |
|  Commission adoption of five year CIP plan | 9/1/13 - 9/30/13 |



IS 2-1 Annexation: Policy and Action*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

The City Manager's Office will evaluate and present information about annexation options for the City of Fort Lauderdale and discuss the potential financial implications of annexing land into the City.

Analysis

The Annexation Study was completed and submitted to the City Commission in May. The City Manager issued a memorandum to the Commission on May 29, 2013 (Memorandum No: 13-137) regarding the analysis conducted of potentially annexing the unincorporated areas. At this time, none of the unincorporated areas analyzed would be cost neutral or beneficial to annex into the City. The City Commission has not requested any further action.

Milestones

- ✓ Refine Annexation Proposal 7/16/12 - 7/16/12
- ✓ Obtain Direction from Commission 7/16/12 - 7/16/12



Category

Policy Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

In order to ensure long term sustainability and a structurally sound budget, the City will explore and pursue alternative revenue sources.

Analysis

The Fire Assessment Fee was increased in FY 2014 as part of the FY 2014 Budget Adoption. The fee was increased from \$135 to \$225 to reflect full cost recovery of the Fire Suppression Program in the Fire-Rescue Department. This increase resulted in the General Fund being structurally balanced. The User Fee and Cost Allocation Study is underway. Departments are working with the consultant to gather the necessary data. The new anticipated completion date is 12/31/13.

The Financial Integrity Principles and Policies are a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

| | | |
|--|---|--------------------|
| | Develop Financial Integrity Principles and Policies | 1/1/12 - 12/31/13 |
| | Update the Fire Assessment Study | 5/15/12 - 10/31/12 |
| | Update User Fee/Cost Allocation Study | 12/1/12 - 9/30/13 |



IS 1-4 Information Technology Strategic Plan*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Internal Support

Lead Department

Information Technology Service

Description

The Information Technology Strategic Plan is a high-level planning process in which employees play an integral role. The intent of the Plan is to set direction and establish the Information Technology Center purpose. The future is brought into focus with a vision; the mission provides a unifying force for daily operation; and goals are the general high-level descriptions of what will be done fulfill the mission.

Analysis

The ITS Strategic Plan was developed, Published and presented to the Budget Advisory Board in June 2012. The published plan was presented to the City Commission in September 2012. PowerPoint slides were created detailing the most important aspects of the plan and presented to the Commission at the conference meeting on November 20, 2012. ITS is progressing with key projects identified in the strategic plan, such as Enterprise Resource Planning (ERP), Kronos, Electronic Document Management System (EDMS), and upgrading the Information Technology and communications infrastructure.

This initiative will continue to be monitored in the Internal Support Cylinder as a Press Play initiative.

Milestones

| | | |
|---|---|---------------------|
| ✓ | Develop Strategic Plan with IT Division Managers | 1/23/12 - 6/15/12 |
| ✓ | Present IT Strategic Plan to Budget Advisory Board | 6/20/12 - 6/20/12 |
| ✓ | Plan Presentation to Commission | 8/30/12 - 9/20/12 |
| ✓ | Present IT Strategic Plan to City Commission at Conference Meeting. | 11/20/12 - 11/20/12 |
| ↑ | Implement the Strategic Plan | 11/21/12 - 12/31/14 |



BD 1-1 Develop a Marine Industry Strategy*

FY 2013 Commission Annual Action Plan



| Category |
|---------------------------------|
| Policy Agenda |
| Commission Prioritization Level |
| High |
| Cylinder of Excellence |
| Business Development |
| Lead Department |
| Sustainable Development |

| Description |
|--|
| <p>The City Commission requested an update on the 2009 Marine Industry charette/workshop. The objective of the update is to review the findings of the 2009 workshop (opportunities and challenges), identify what actions were taken to take advantage of the opportunities and address the challenges, evaluate whether those actions were successful, and determine what the opportunities and challenges are today. After meeting with a Marine Industry business owners and advocates, city staff prepared a status report with recommendations for the City Commission to consider.</p> <p>Like most industries across the country the marine industry has been impacted by the recession. Data provided by the Marine Industries of South Florida cited a 30% decrease in gross sales from 2005 to 2010. This is in sharp contrast to the significant growth (+150%) seen over the 1995 to 2005 period.</p> <p>As a result of preparing this status report, city staff recommends seven opportunities for further collaboration between the city and the marine industry in Fort Lauderdale.</p> <ol style="list-style-type: none"> 1. Host another Marine Industry Workshop in 2013 2. Better utilize existing incentive programs to encourage more investment (QTI, Enterprise Zone, Direct Cash) 3. Marine Industry-specific incentives such as a Brownfield designation or other redevelopment tools available within the Florida Statutes 4. Collaborate more workforce development opportunities with local colleges, universities or public schools 5. Jointly host job fairs and/or large hiring events 6. Work with the MIA SF and other groups to develop an industry-specific marketing program 7. Continue to work collaboratively on new models of marine infrastructure planning and development |

| Analysis |
|--|
| <p>On August 22nd a meeting was held to continue discussions with the Marine Industry Advisory Board chairman Barry Flanagan, Kristy Hebert – President of the Marine Industries of South Florida (MIASF), and City of Fort Lauderdale Marine Facilities and Economic and Community Reinvestment staff members. The meeting was called to continue discussion about the next steps needed to hold a marine industry event to discuss issues of importance to marine industry advocates and supporters. The agenda for the meeting was centered around the seven opportunities identified in the Marine Industry Report prepared by City staff.</p> <p>As a result of the meeting, the MIA SF suggested that any pending marine industry events should be rushed to a hold during October 2013. Too many companies will be focusing on the Fort Lauderdale Boat Show at this time. Also since one of the key topics for discussion involves the FEC railroad bridge, there was consensus by the advisory board chairman and MIA SF that a future meeting should also be more meaningful to potential attendees. For instance, there is interest convening the meeting to include a discussion about a 10-year master plan for the South Florida marine industry. Because of this larger focus more time is desired and future planning will push a collaborative marine industry event out to January 2014. While planning for the January 2014 event Barry Flanagan and Marine Facilities staff provided an update of the on-going efforts since the Marine Industry workshop at the Economic Development Advisory Board on September 1st.</p> <p>A September 18, 2013 meeting was held with the City Auditor, members of the Marine Advisory Board Marine facilities staff, and Economic Development staff to discuss feasibility of Las Olas Marina expansion. A September 20, 2013 meeting was held with Patience Cohn of the MIA SF and Marine facility staff to provide an overview of the meeting with City Auditor and the Boat Show meeting agenda.</p> <p>The next scheduled meeting with Barry Flanagan and MIA SF will be held at the International Boat show sometime between October 31 and November 4, 2013. MIA SF will arrange this meeting and will include Marine Industry owners, related businesses and City of Fort Lauderdale staff members.</p> <p>This initiative will continue to be monitored in the Business Development Cylinder as a Press Play initiative.</p> |

| Milestones |
|--|
| <ul style="list-style-type: none"> ✓ Review and Provide an Update on the Marine Industries Summit (2009-2010) - In Progress 8/20/12 - 1/17/13 ✓ Prepare Staff Review as a Commission Memo of the 2009 Report 10/1/12 - 1/17/13 ✓ Discuss Staff Review of 2009 Report with EDAB 11/1/12 - 1/9/13 ✓ Discuss Staff Review of 2009 Report with Marine Advisory Board 11/1/12 - 2/7/13 ✓ Present Staff Review and Feedback from Advisory Boards to City Commission 1/1/13 - 4/16/13 ✓ Discuss Staff Review of 2009 Report with City Manager 2/1/13 - 2/28/13 ✓ Conduct a Workshop 5/13/13 - 5/13/13 ✓ Attend Marine Industry Forum held by Workforce One -Identify Skill Gaps 5/29/13 - 5/29/13 |

| | | |
|---|---|--------------------|
| ✓ | Meeting with Representatives from Marine Advisory Board, Marine Industry Assoc of SF, Marina Mile Assoc and City's Marine Staff to Discuss a Marine Summit. | 7/18/13 - 7/18/13 |
| ✓ | Meeting on Marine Industry with Barry Flanigan and Kristy Hebert | 8/22/13 - 8/22/13 |
| ✓ | Meeting between Barry Flanigan and Kristy Hebert | 9/18/13 - 9/18/13 |
| ↑ | Meeting with Marine owners, businesses, MIA SF and Barry Flanagan | 10/30/13 - 11/4/13 |

Category

Policy Agenda

Commission Prioritization Level

Moderate

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

Initially, this initiative involved the feasibility of funding a service level increase for landscape maintenance. However, with the adoption of the 2013 budget, the Commission did not approve additional funding. As a result, this initiative now focuses on changing the process used to maintain medians and right-of-ways.

Alternatively, roadways and medians, which are heavily used and more visible, could receive a higher level of service. The following roadways are identified as major corridors and also correspond with the "commercial corridor" list, which is being addressed as a point of emphasis for code inspections through the Department of Sustainable Development.

- State Road 84
- Davie Boulevard
- 17th Street and A1A
- Broward Boulevard
- Sunrise Boulevard
- Oakland Park Boulevard
- Commercial Boulevard
- 62nd Street and Cypress Creek Road
- Sistrunk Boulevard
- Federal Highway
- Powerline Road
- 441 Highway
- Las Olas Boulevard
- NE 18th Ave

Analysis

A landscape median improvement budget was approved for fiscal year 2014. Median improvements include the addition of new plant material, as well as new welcome signage for approximately 30 different locations. The improvements will be completed prior to the end of fiscal year 2014.

On October 1, 2013 staff applied to the Florida Department of Transportation for a \$100,000 Florida Highway Beautification Council Grant (FHBC) for SR A1A median landscape improvements. It is not yet known if grant funds will be awarded. However, it is anticipated staff may find out the results of the grant by January 2014. If awarded, the grant funds will be allocated toward the improvement of the SR A1A medians (from N. Atlantic Blvd in Fort Lauderdale north to Oakland Park Blvd) allowing City funds to be used to improve other medians as designated throughout the City. The 12-month grant period will be from July 2014 through May 2015. Grant related activities will not effect the median improvements to be undertaken at other locations.

This initiative is a priority of the FY 2014 Commission Annual Action Plan and Budget and it will continue to be tracked and reported on. Additional milestones are under development.

Milestones

| | | |
|---|---|------------------|
|  | Budget Decision from Commission | 9/5/12 - 9/18/12 |
|  | Develop Landscape Maintenance Action Plan | 6/3/13 - 7/31/13 |
|  | Present Maintenance Plan to Commission | 8/1/13 - 9/2/13 |
|  | Review of Median Improvements | 6/2/14 - 5/29/15 |



IS 2-1 Pension: Review and Funding*

FY 2013 Commission Annual Action Plan



| Category |
|---------------------------------|
| Policy Agenda |
| Commission Prioritization Level |
| Moderate |
| Cylinder of Excellence |
| Internal Support |
| Lead Department |
| City Manager's Office |

| Description |
|---|
| <p>Manage the issuance of Series 2012 taxable Pension Obligation Bonds</p> <p>The City determined the desire to issue pension obligation bonds to:</p> <ol style="list-style-type: none"> 1. Increase the funding of the UAAL (Unfunded Actuarial Accrued Liability) of the city's General Employees Retirement System – GERS - and Police and Fire Pension System – P&F 2. Provide budgetary relief 3. Provided additional OPEB (Other Post Employment Benefits). <p>All of the pension plans should be reviewed and analyzed for long term sustainability. Unfunded benefits should be looked upon very carefully.</p> |

| Analysis |
|--|
| <p>The City issued pension obligation bonds in September 2012 to fund 75% of the City's unfunded pension liability. In addition, last fall, the City Commission reduced the pension contribution down to 19.89% for non-classified employees currently employed and to 9% for all new employee in the non-classified employee group. This is the same rate that has been used for the general employees. The General Employees Retirement System was closed in 2009. The GERS Pension Board has approved the following actions :</p> <ol style="list-style-type: none"> 1. The thirty year amortization period currently used will be reduced by one year, each year going forward (29 years) beginning with City FY2015. The estimated cost to the Annual Required Contribution (ARC) is estimated at \$15,000 per year (based on the last actuary report) beginning with the City fiscal year 2015. 2. The actuarial rate of return (ROI) of 7.75% will be reduced by .10% in FY 2015, .10% in FY 2016 and .05% in FY 2017 to reach a new actuarial ROI of 7.5%. The budgetary impact to the ARC is estimated at \$650,000 - \$750,000 in the first year based on the last Actuarial Report. These amounts will be refined with the next Actuarial Report due in the early spring of FY 2014. <p>The City is in the process of reviewing the Police and Fire Pension benefits as part of collective bargaining.</p> <p>This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.</p> |

| Milestones | | | | | | | | | | | | | | | |
|--|---|---|------------------|---|----------------------------|-------------------|---|--|--------------------|---|--------------------------------------|--------------------|---|---|--------------------|
| <table border="0"> <tr><td>✓</td><td>Pension Board Recommendation on Investment Rate</td><td>1/1/12 - 1/30/13</td></tr> <tr><td>✓</td><td>Evaluate 401a Contribution</td><td>7/1/12 - 11/20/12</td></tr> <tr><td>✓</td><td>Pension Funding Option Including Pension Obligation Bond</td><td>7/15/12 - 10/30/12</td></tr> <tr><td>↑</td><td>Analyze Benefits under Pension Plans</td><td>10/1/12 - 12/31/13</td></tr> <tr><td>↑</td><td>Review Alternative Use of Insurance Premiums Revenues (Police and Fire) 185/175</td><td>10/1/12 - 12/31/13</td></tr> </table> | ✓ | Pension Board Recommendation on Investment Rate | 1/1/12 - 1/30/13 | ✓ | Evaluate 401a Contribution | 7/1/12 - 11/20/12 | ✓ | Pension Funding Option Including Pension Obligation Bond | 7/15/12 - 10/30/12 | ↑ | Analyze Benefits under Pension Plans | 10/1/12 - 12/31/13 | ↑ | Review Alternative Use of Insurance Premiums Revenues (Police and Fire) 185/175 | 10/1/12 - 12/31/13 |
| ✓ | Pension Board Recommendation on Investment Rate | 1/1/12 - 1/30/13 | | | | | | | | | | | | | |
| ✓ | Evaluate 401a Contribution | 7/1/12 - 11/20/12 | | | | | | | | | | | | | |
| ✓ | Pension Funding Option Including Pension Obligation Bond | 7/15/12 - 10/30/12 | | | | | | | | | | | | | |
| ↑ | Analyze Benefits under Pension Plans | 10/1/12 - 12/31/13 | | | | | | | | | | | | | |
| ↑ | Review Alternative Use of Insurance Premiums Revenues (Police and Fire) 185/175 | 10/1/12 - 12/31/13 | | | | | | | | | | | | | |



IN 1-1 Trolley: Equipment, Routes, and Fares*

FY 2013 Commission Annual Action Plan



Category

Policy Agenda

Commission Prioritization Level

Moderate

Cylinder of Excellence

Infrastructure

Lead Department

Transportation and Mobility

Description

This initiative encompasses the activities required to move the SunTrolley service toward self-sustainability. These activities include identifying grant funding for trolley replacement and operating expenses, making the operation as efficient as possible through productive routes that serve the greatest number of riders, and finding ways for the trolleys to generate revenue within various grant and regulatory constraints.

Analysis

The Federal Transit Administration (FTA) is reviewing the grant application and progress will be stalled until that happens. Grant funds will be used to purchase new vehicles (buses). Part of the delay is due to the federal government shutdown and the subsequent backlog.

After discussions throughout the summer with the FTA and Broward County Transit, the City has now been classified as a direct recipient of FTA funds. As such, the City is required to adopt a Fare Policy with particular emphasis on reduced fares. The projected implementation date of the fares on the Beach Link, Galt Link, and Las Olas Link routes is December 1, 2013.

The City is reviewing route changes on the Downtown Link and the Beach Link. The Downtown Link route will be expanded to now serve the Broward General Medical Center. Two proposals are in line for the Beach Link (1) to extend the route west to the Broward General Medical Center, and (2) combine the route with the Las Olas Link to create a one-seat ride route.

This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.

Milestones

| | | |
|---|--|-------------------|
| ✓ | Evaluate the Absorbing of the HACFL Red and Bus Routes into the Sun Trolley System | 7/20/12 - 1/20/13 |
| ✓ | Conduct Study of Fares and Regulations | 8/20/12 - 5/30/13 |
| ✓ | Identify Grants for Trolleys | 8/20/12 - 8/30/13 |
| ✓ | Job Access (JARC) and New Freedom (NF) grant application preparation. Due 2/1/13. | 11/6/12 - 2/1/13 |
| ✓ | Commission approval to apply for JARC/NF grant | 12/4/12 - 1/22/13 |
| ✓ | Fare Increases | 1/2/13 - 3/29/13 |
| ✓ | Public Transportation Assoc Committee ranking of applications | 2/13/13 - 5/13/13 |
| ✓ | SFRTA Endorsement of Ranked Projects | 4/1/13 - 8/1/13 |
| ✓ | Public Announcement of Ranked Projects | 4/1/13 - 12/21/13 |
| ↑ | If grant is awarded: grant acceptance, contract execution, procurement. | 12/1/13 - 12/1/14 |

Category
 Management Agenda

Commission Prioritization Level
 Top

Cylinder of Excellence
 Public Safety

Lead Department
 Fire Rescue

Description
 The objectives of the Fort Lauderdale Comprehensive Emergency Management Plan (CEMP) are to protect public health and safety and prevent loss of life; to preserve property and the environment; to assure continuity of government and government operations; to restore the community to normal; to mitigate/prevent the causes of damage; and prepare the City in advance of an emergency.

Analysis
 Final draft of the Comprehensive Emergency Management Plan (CEMP) was sent to the Directors for another review in April. Comments were received from the City Manager, and new material was added and additional changes were made as requested. The revised draft was sent to Department Directors in May to review and comment. The plan is currently awaiting the approval of the City Manager. In anticipation of the plan adoption several efforts are underway to prepare the Community Building Leadership Team (CBLT) for emergency response through training and planning exercises. For the past seven months several NIMS trainings were conducted and further training will resume in January 2014. Additional milestones have been added to reflect these continued efforts.
 This initiative will continue to be monitored in the Public Safety Cylinder as a Press Play initiative.

Milestones

| | | |
|---|---|--------------------|
|  | Conduct National Incident Management System (NIMS) training | 6/21/12 - 10/8/13 |
|  | Conduct a Citywide Update of Plan | 7/15/12 - 12/31/13 |
|  | Continuous Training on Module (2): Emergency Support Function (ESF) | 7/15/12 - 12/31/13 |
|  | Conduct Plan Modifications as needed, or continuously | 7/15/12 - 12/31/13 |
|  | Conduct a mock drill (table top) exercise | 10/1/13 - 11/30/13 |
|  | Conduct emergency response planning with CBLT | 11/1/13 - 3/31/14 |



PS 1-1 Crime Reduction Strategy and Action Plan*

FY 2013 Commission Annual Action Plan



Home



Initiatives

Category

Management Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Public Safety

Lead Department

Police

Description

The purpose of this initiative in 2012 was to address the issue of synthetic drugs, however it has grown in scope since then and additional milestones have been added as the crime reduction strategy and action plan has progressed to address current issues.

The adoption of a Synthetic Marijuana/Bath Salts/Synthetic Drug Ordinance will give officers and detectives the necessary enforcement tools needed to arrest those engaged in this illegal activity.

As a part of the overall crime reduction strategy, a store front location was secured to house a police sub-station along the Sistrunk Corridor. The visibility of police activity in this area should have a positive impact on the overall crime in the immediate area.

SmartWater is an asset protection system in the form of a clear liquid which contains a unique forensic code that is extremely robust and guaranteed to last a minimum of 5 years within all weather conditions. It is applied to items of value – personal, commercial, and industrial – which are frequently the target of theft. The non-hazardous patented liquid leaves a long-lasting identifying mark that is invisible except under ultraviolet black light. Traces of SmartWater found on stolen property can be scientifically analyzed to identify the owner. The hypothesis being that thieves who make the mistake of targeting SmartWater-marked assets face a far greater risk of being apprehended and the stolen property returned to owners.

On January 23, 2013, FLPD officially kicked off a First of a Kind (FOAK) partnership with IBM to begin the development of a City Resource Optimization Solution (CROS) program with regard to predictive policing. FLPD is one of only two police agencies nationwide being tapped by IBM for inclusion in this project (the other being Minneapolis, Minnesota). Through this collaboration, IBM plans to develop an innovative software system designed to improve efficiency by leveraging the vast amounts of data available within the City.

Analysis

In an effort to create a substation, a lease has successfully been negotiated with the landlord at 1291 NW 6 Street. After the landlord completed necessary upgrades to the site, our own alarm system was installed and is functioning (as of October 15, 2013). We are presently moving all necessary equipment into the space, such as furniture, computers, printers and telephones, and anticipate opening the facility for use on November 1, 2013.

The Department has continued to monitor the results of the Smartwater pilot program deployment. Results and future plans related to Phase 2 Smartwater deployment include: The latest strategy to be undertaken by FLPD will be the establishment of a decoy house which would spray a potential burglar if they burglarized the home. FLPD will continue to develop new strategies to utilize the SmartWater applications (grease, spray, paint) to appropriately address crime trends both as a deterrent and as a means to facilitate successful prosecution.

The Department is currently working with IBM on a First Of A Kind predictive policing project. Beta testing of the IBM product has been completed and live use of the program is slated to begin during the second week of October, 2013. We are on schedule to meet that goal.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on. The FY 2014 initiative will focus on the IBM FOAK pilot project, the SmartWater pilot program, and items that received increased budget allocations such as public safety cameras.

Milestones

| | | |
|---|---|--------------------|
| ✓ | Develop a Synthetic Marijuana/Bath Salts/Synthetic Drug Ordinance | 7/16/12 - 7/16/12 |
| ✓ | Adopt Synthetic Drug Ordinance | 7/16/12 - 12/31/12 |
| ✓ | Evaluate and Report on a Police Substation (Relocating Neighborhood Action Teams) | 7/16/12 - 10/3/12 |
| ✓ | Conduct an Evaluation for a Police Substation | 7/16/12 - 10/16/13 |
| ✓ | Report on the Impact of the Synthetic Drug Ordinance | 7/16/12 - 7/16/12 |
| ✓ | Measure and Monitor Crime Statistics/Problem Response | 7/16/12 - 7/16/12 |
| ↑ | Implement and monitor the SmartWater pilot program | 7/16/12 - 12/31/13 |
| ↑ | IBM FOAK project | 1/1/13 - 12/31/13 |



PP 1-3 Renovate the Fort Lauderdale Aquatic Center*

FY 2013 Commission Annual Action Plan



Category

Management Agenda

Commission Prioritization Level

Top

Cylinder of Excellence

Public Places

Lead Department

Public Works

Description

Staff has negotiated a Developers Agreement with Recreational Design & Construction (RDC) for the design and construction of the Fort Lauderdale Aquatics Complex with a guaranteed maximum price of \$32,437,434. This price includes \$24,864,950 for the Pool Element and \$7,572,484 for the Parking Garage Element.

Analysis

The program verification phase of the project is complete. The Developer, RDC, was issued a Notice to Proceed on September 26, 2013 for the design development phase. The project is currently behind schedule due to wind concerns related to the diving facility from USA Diving and the diving community, as well as delays associated with the additional design efforts to accommodate the International Swimming Hall of Fame (ISHOF). The diving concerns have been mitigated and RDC will be coordinating with USA Diving to ensure the facility is certified once complete. ISHOF has withdrawn from the museum space which allows the opportunity to provide a highly desirable "indoor dry land training facility". The developer and staff are working to expedite the design phase to make up time.

The milestone dates have been adjusted to reflect the current schedule. This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | | |
|---|----------------------------------|--------------------|
| ✓ | Award Bid Contract | 9/18/12 - 9/18/12 |
| ✓ | Phase 1 - Program Verification | 1/14/13 - 9/26/13 |
| ↑ | Phase 2 - Design Development | 9/27/13 - 2/21/14 |
| ● | Phase 3 - Construction Documents | 2/21/14 - 10/24/14 |
| ● | Phase 4 - Construction | 10/27/14 - 2/2/16 |



IN 2-6 Beach Renourishment Plan and Funding*

FY 2013 Commission Annual Action Plan



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| Category |
| Management Agenda |
| Commission Prioritization Level |
| Top |
| Cylinder of Excellence |
| Infrastructure |
| Lead Department |
| Public Works |
| Description |
| This is a Broward County project that will renourish Segment II of the beach between the Hillsboro Inlet and Port Everglades, more specifically the Central Beach area of Fort Lauderdale. |

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| Analysis |
| In September 2013, the State issued a notice to issue the permit. The County is taking a hard look at some of the permit conditions they feel are over burdensome. Also, the United States Corps of Engineers has not issued their permit and the timeframe is uncertain. Work cannot begin until both permits are issued. The County was hoping to be able to put sand on the beach for at least a few months in 2014 but that is in doubt now as the delays in permits continue. |
| The County held a meeting to discuss the funding options and Fort Lauderdale's range is \$5.36m – \$11.06m (depending on the amount provided by the federal and state governments). The County has recently sent over an Interlocal Agreement which is currently being reviewed. A meeting was held with the County on October 8, 2013 to discuss logistics of the project. Specific topics discussed and being followed-up on are: stormwater erosion issues, derelict structures, storm damage reduction easements, the interlocal agreement, and access agreements. |
| This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on. |

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| Milestones |
| Coordinate with Broward County 7/16/12 - 7/16/14 |
| Identify funding for project 7/16/12 - 10/31/13 |
| Conduct Beach Renourishment and Sand Hauling 11/1/13 - 4/29/16 |



NE 1-2 Implement Code Enforcement Program Changes*

FY 2013 Commission Annual Action Plan



Home



Initiatives

Category

Management Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Neighborhood Enhancement

Lead Department

Sustainable Development

Description

Lien Amnesty Program

The Code Enforcement Lien Amnesty Program provides incentive for new and existing property owners to bring old, existing code violations into compliance by allowing a reduction of cost of the lien(s) recorded. In addition this program will stimulate the sale of many abandoned properties that may have previously been thought to be unmarketable due to lien encumbrances. The program will also allow existing homeowners, who are in foreclosure but still occupying the property an opportunity to obtain a clear title and renegotiate their mortgage with their lender.

Property Registration Program

The property registration program requires property owners and institutions holding mortgages in default, on properties that have become abandoned, to register these properties with the City of Fort Lauderdale in a Registration Program for Abandoned Residential Property.

The establishment of a Registration Program for Abandoned Residential Property will insure communication between the lender and the City in regards to any potential or existing code enforcement violations and give the City contact information for the property management company retained by the lender to abate such violations. Such a program will not only help to preserve property values, but also insure the health, safety and general welfare of neighborhoods in which these properties exist.

Implement Separation of Commercial and Residential Code Enforcement

The Code Enforcement Department has re-organized the duties of its officers. We have defined "Major Corridors" and assigned officers to those corridors. This will help keep the corridor areas free from blight and help with the business tax delinquent collections.

Analysis

The Code Enforcement Division has re-organized the duties of its officers. We have defined "Major Corridors" and assigned officers to those corridors. This will help keep the corridor areas free from blight and help with the business tax delinquent collections.

The Lien Amnesty Program opened January 7, 2013 and was scheduled to close on June 30, 2013. However due to low volume of request for lien amnesty Commission extended the Lien Amnesty Program to September 30, 2013 to give property owners more time to settle Code Enforcement Liens for less than face value.

As of the close of the program, the City received approximately 150 lien amnesty applications, with approximately 85 eligible and 65 ineligible. Further details will be presented in a Lien Amnesty Program Debriefing CAM on November 19. (CAM13-1353)

The Vacant Property Registration Program began in March, 2013. To date there are 868 registered properties with 250 properties delisted because the properties no longer met the registration criteria. The property either sold or isn't vacant any longer. The City has received \$81,900 in revenue from the registrations and continually receives revenue from the registrations.

The Code Enforcement Process Improvement Plan champions, leads, and staff have been achieving many milestones within the established plan. Through coordination with the IT Department, DSD purchased new laptops and installed the water billing application on each laptop for Code Officer to utilize while out in the field. All code staff received training Compliance Connection to assist in researching properties to determine the current ownership and if the properties are in foreclosure. Additionally, code staff developed a "triage" matrix to prioritize and schedule code enforcement response times by violation types.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

| | | |
|--|--|-------------------|
| | Implement Code Enforcement Lien Amnesty Program | 9/5/12 - 9/30/13 |
| | Propose a Mortgage Foreclosures Registration Ordinance for Commission Action | 9/18/12 - 1/30/13 |
| | Implement separation of Commercial and Residential Code Enforcement | 9/18/12 - 11/1/12 |
| | Research and data analysis | 4/1/13 - 6/30/13 |
| | Code Walk with the City Manager | 6/26/13 - 6/26/13 |
| | Lean/Six Sigma Process Improvement event with staff and stakeholders | 7/3/13 - 7/3/13 |
| | Implementation of the Process Improvement Plan | 7/4/13 - 12/31/13 |



Category

Management Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

The results of the Stormwater Master Plan and subsequent Stormwater Rate Study was presented to the City Commission in 2012. Following discussion, several initiatives were identified as priority by the City Commission. The City is implementing via contracted services, an incremental increase in the storm water maintenance schedule as recommended in the report. In addition, it is implementing engineering projects in the 4 neighborhoods to address the significant deficiencies in effective stormwater runoff.

Analysis

As of April 3, 2013, Phase 2 of the Progresso, Durrs/Dorsey and Edgewood projects were put on hold for re-evaluation in light of the work conducted by the Stormwater Technical Advisory Group (TAG). The TAG meetings revealed the need for additional work encompassing:

- Updates to the model to include the impact of sea level rise
- Development of specific ordinances related to storm criteria and sea wall heights
- Development of a utility rate structure and establish a methodology for a rate structure to address stormwater management issues in the tidal and non-tidal areas
- Rate structure is being finalized by staff based on available information as well as to address the short term need while long term needs will be addressed with further efforts (e.g., model and availability of funds to engage in more capital intensive stormwater infrastructure needs)

IT/GIS staff was able to further define the percentages based on east/west of Federal Hwy. Staff is reviewing those percentages and will plug into the matrix. Also, staff is coordinating modeling efforts with Broward County, FAU, and NOAA to determine a feasible way to incorporate sea level rise and climate change in the model.

This initiative is a priority on the FY 2014 Commission Annual Action Plan and will continue to be tracked and reported on.

Milestones

| | |
|--|--------------------|
| ✓ Award Project Design - River Oaks | 7/5/11 - 4/30/12 |
| ✓ Evaluate Reallocating Funds to Maintenance | 7/16/12 - 9/18/12 |
| ✓ Award Stormwater Maintenance Contract | 9/18/12 - 5/21/13 |
| ■ Award Project Designs and Costs (Progresso, Durrs/Dorsey, Edgewood) | 11/1/12 - 9/30/13 |
| ↑ Create a Level of Service Matrix for stormwater | 8/1/13 - 11/30/13 |
| ↑ Update Surface Water Management Model to include Climate Change and Sea Level Rise | 8/1/13 - 4/30/14 |
| ↑ Update existing ordinances and develop a "green" design standard for stormwater | 8/1/13 - 7/31/14 |
| ↑ Develop funding options and conduct a revenue sufficiency analysis | 8/30/13 - 12/31/13 |
| ↑ Develop FY 2014 milestones for implementation | 10/1/13 - 10/31/13 |



NE 1-1 Develop City of Service Plan (Volunteer Service Program)*

FY 2013 Commission Annual Action Plan



Category

Management Agenda

Commission Prioritization Level

High

Cylinder of Excellence

Neighborhood Enhancement

Lead Department

City Manager's Office

Description

Cities of Service is a bipartisan coalition of mayors that have committed to developing high-impact service plans and a coordinated strategy focused on matching volunteers and established community partners to the areas of greatest local need.

The City is developing a program to leverage volunteers in areas with strategic partner organizations in the Cities of Service framework.

Analysis

The City hired a Chief Service Officer on 3/31/13 to 1) create a vibrant network of public/private partnerships to address pressing community issues and 2) to encourage citizen participation and volunteerism to enhance the quality of services in City government. The Neighbor Volunteer Office (NVO) was created to provide a unified recruitment and training structure to achieve these goals. Fort Lauderdale neighbors will be able to get involved in a variety of internal and external volunteer opportunities to support a cause they believe in.

The City identified four primary priority focus areas: education, health, sustainability and disaster preparedness, created the below initiatives and submitted grant proposals on 9/13/13 to the Cities of Service Impact Volunteering Fund to secure financial resources:

Fort Lauderdale Ready. The Fire-Rescue department in cooperation with the Red Cross will teach 500 volunteer trainers to educate 2500 residents in Hands-On Only CPR and disaster preparedness. The initiative will be implemented regardless of grant funding.

Let's Move, Let's Learn – Healthy Choices . The City is partnering with FLIPANY (Florida Introduces Physical Activity and Nutrition to Youth) to create an educational "Train the Trainer" nutritional food safety and cooking program for high school students to educate 300 children in after school programs at local community centers. The implementation of this program will depend on grant funding.

Love Your Neighborhood. This initiative empowers local neighborhood associations to take a more active role and be the eyes and ears for Police, Fire-Rescue and Code through the Adopt –a-Lot, Adopt-a-Neighbor and Street Captain programs, which will be implemented regardless of grant funding.

ReadingPals – Third Grade Reads. This cooperative initiative with the United Way depends on grant funding and is one of several mentoring programs to support students at all grade levels.

City Ambassadors. Volunteer teams will be the friendly, knowledgeable faces of Fort Lauderdale and support public safety functions in strategic areas. Funding has been secured through a Community Foundation grant.

The NVO is finalizing the organizational structure, web presence, branding/marketing, and operational plans to formally launch the new office and implement the initiatives by early 2014.

This initiative will continue to be monitored in the Neighborhood Enhancement Cylinder as a Press Play initiative.

Milestones

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| ✓ | Hire Chief Service Officer | 9/1/12 - 3/31/13 |
| ✓ | Verification of Eligibility for City of Service Award | 6/26/13 - 9/6/13 |
| ✓ | Submit Application for 2013 City of Service Award | 6/27/13 - 9/13/13 |
| ↑ | Implement Plan if Awarded | 1/31/14 - 1/30/15 |



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| Category |
| Management in Progress |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Neighborhood Enhancement |
| Lead Department |
| Sustainable Development |
| Description |
| The purpose of the project is to conduct a study of the existing housing market and the development of a comprehensive affordable housing strategy and to obtain basic information about the local housing market and the overall community. This information will be used to create an affordable housing development strategy for the City of Fort Lauderdale, specifically including the Northwest-Progresso-Flagler Heights Community Redevelopment Area. |

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| Analysis |
| At the September 17, 2013 City Commission Conference meeting CAM #13-1222 was presented and a number of local affordable housing experts and advocates spoke on this topic. It was the consensus of the City Commission to hold a workshop to further discuss the approach on how to develop an affordable housing strategy that would work best for the City of Fort Lauderdale. There was also much desire to study the housing market for areas within and adjacent to the City of Fort Lauderdale. It was further suggested that a meeting invitation for the workshop be extended to Broward County and staffers from adjacent cities, including elected officials to further discussion the issues and develop a comprehensive scope for collecting information. |
| In preparation for a workshop some of the agenda topics and information pieces developed for discussion might include using at least 2 separate maps during the presentation: <ol style="list-style-type: none"> 1. CDBG low-moderate area 2. Map showing the available housing lots and properties owned by the City and Community Redevelopment Area (CRA). |
| Additionally, it is suggested that the workshop be scheduled as a "working lunch," so that most municipal housing staff and non-profit agencies can attend. This type of approach was used about two year ago for a working lunch between the City Commission and the Affordable Housing Advisory Committee, and was well-received by those in attendance. |
| A date for the workshop will be finalized. |
| This initiative will continue to be monitored in the Neighborhood Enhancement Cylinder as a Press Play initiative. |

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| Milestones |
| Prepare and Issue RFP 8/20/12 - 8/20/12 |
| Select Consultant 10/16/12 - 4/16/13 |
| Receive and Review Draft Report 4/1/13 - 6/1/13 |
| Hire Consultant 4/16/13 - 4/23/13 |
| Consultant Work Program 1) One Public Meeting 2) Advisory Board Meetings NW CRA, EDAB, Affordable Housing 3) Neighborhood meetings as needed 4/23/13 - 4/23/13 |
| Present Draft Report to City Manager 6/7/13 - 6/7/13 |
| Present Draft Report to Advisory Boards 6/10/13 - 6/30/13 |
| Present Draft Report to City Commission 7/10/13 - 7/10/13 |

Category
 Management in Progress

Commission Prioritization Level
 Not Applicable

Cylinder of Excellence
 Neighborhood Enhancement

Lead Department
 Public Works

Description
 Earl Prizlee -Public Works, is the project lead of this initiative.
 The project includes developing conceptual design concepts and feasibility studies for eight proposed public improvement projects as was specified in the Central Beach Master Plan. At various milestones, staff presented design alternatives for each project. At the October 9, 2012 City Commission meeting the City Commission gave direction to move forward with the Sebastian Street Parking lot expansion, the streetscapes on the west and east sides of SR A1A, and on Almond Avenue. Feasibility studies are continuing on the Las Olas Maria expansion and the Las Olas Boulevard Corridor Improvement Project.

Analysis
 The Feasibility phase of the Beach Master Plan Projects is complete with the exception of the Marina Expansion. A Final cost estimate is currently being finalized by URS Corp in coordination with Broward County. The cost estimate is currently being held up due to the cost of mitigation to sea grass.
 The feasibility of Master Plan Projects is complete. The City Auditor is currently reviewing the Marina expansion financials in conjunction with the Marine Advisory Board. The Commission gave staff comments on the projects at the joint Commission/ Beach Advisory Board meeting on 9/23 and gave direction to move forward with negotiations with the consultants for design.

Milestones

| | | |
|---|---|-------------------|
|  | City Commission Approval of Feasibility Study for Sebastian Lot, Almond Ave and SRA1A | 2/15/11 - 11/6/12 |
|  | BRAB and Commission Feasibility Study Review and Approval | 2/15/11 - 10/9/12 |
|  | Public Open House | 2/15/11 - 9/15/12 |
|  | Continued Feasibility Study of Las Olas Marina Expansion | 11/6/12 - 8/31/13 |
|  | Las Olas Blvd Corridor Improvement Project RFQ | 11/6/12 - 5/1/13 |
|  | Sebastian Median, Almond Ave and SR A1A Design Consultant RFQ | 11/6/12 - 5/1/13 |
|  | Transition into implementation phase | 5/1/13 - 9/30/14 |



PS 1-1 Implement Red Light Cameras*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Safety

Lead Department

Police

Description

In February 2010, the City entered into an agreement with American Traffic Solutions (ATS) to provide video recorded red-light camera enforcement in various intersections throughout the City. The selection of these cameras was determined by ATS and approved by City officials. In September of 2010, six (6) cameras were installed and monitored by three full-time public safety aides assigned to RLC.

Between August and December of 2012, twenty (20) additional cameras were installed throughout the City. In order to keep up with the additional processing workload, the Department posted a job announcement for additional part-time/temporary public safety aides.

On January 22, 2013, the City Commission approved a new contract with ATS that included the addition of twelve (12) new cameras bringing the total amount of cameras to thirty-eight (38). This contract will run from May 2, 2013 until May 1, 2016.

Analysis

In FY 2012, the six red light cameras generated 46,289 initial violations that eventually processed into 14,947 citations being issued. Accidents at these intersections doubled from 23 in FY 2011 to a total of 46 in FY 2012. Although the number of accidents increased, there is no evidence to support this was due to the installation of red light cameras. The minimal amount of time and data available (less than two years) does not provide enough evidence to validate any conclusions on the effectiveness or ineffectiveness of the red light camera system. Two additional part-time temporary personnel were hired to handle the initial Notice of Violation (NOV) for the cameras currently in the City. It was determined that this staff could remain housed in the Police Station and did not need to be permanently relocated.

This initiative will continue to be monitored in the Public Safety Cylinder as a Press Play initiative.

Milestones

- ✓ Addition of up to 10 part-time temporary personnel to handle initial Notice of Violations (NOV) 1/22/13 - 5/2/16
- ✓ Permanent housing for the Red Light Cameras Unit 1/22/13 - 5/2/16

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| Category |
| Management in Progress |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Neighborhood Enhancement |
| Lead Department |
| Sustainable Development |

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| Description |
| <p>The City is made up of a variety of residential neighborhoods, which were mostly developed under zoning code requirements established during the mid-twentieth century. In recent years many of these neighborhoods have experienced significant redevelopment pressure due to increased demand for housing, including a change in the type and size of housing.</p> <p>In response to this pressure, the Neighborhood Development Criteria Revisions (NDCR) project will evaluate the regulations that address mass and scale in residentially zoned areas. The project will include active public participation to collect information on development patterns and better understand community concerns. The project provides the opportunity for City staff and the community to work together to create a vision for future redevelopment patterns that best foster desirable neighborhood character and livability. It is envisioned that the project's recommendations will lead to modifications to the City's Unified Land Development Regulations (ULDR) to implement the community vision for residential neighborhoods.</p> |

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| Analysis |
| <p>The first draft of the recommended changes to the City's residential zoning code was released in May 2010. Since that time, City staff has held numerous meetings with the Planning and Zoning Board and interested stakeholders. In late 2012/early 2013, Phase II of the project began, which included the revised zoning code text and design renderings for various residential building types. In January 2013 staff developed a project completion and implementation strategy for this phase.</p> <p>The new project management team met in March 2013 to discuss the overall approach to the project, scope of work, and project schedule. Based on this meeting, Department of Sustainable Development management determined that the NDCR project milestones dates needed to be adjusted in order to reflect the new team's project load, including a new priority project that was not on the original FY 2013 CAAP. The new project involved staff's preparation of a Transit Oriented Development (TOD) chapter update to the Downtown Master Plan, which was prepared as a result of the Wave Streetcar project. The NDCR project currently has an anticipated completion date of September 2014.</p> <p>Milestone dates have been modified to reflect the new expected completion date. This initiative will continue to be monitored in the Neighborhood Enhancement Cylinder as a Press Play initiative.</p> |

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| Milestones | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="0"> <tr> <td>✓</td> <td>Assign Project to Principal Planner</td> <td>11/1/12 - 11/30/12</td> </tr> <tr> <td>✓</td> <td>Coordinate consultant finalization of draft plan.</td> <td>11/15/12 - 1/30/13</td> </tr> <tr> <td>✓</td> <td>Develop project completion/implementation strategy and confirm with DSD division/departments leaders.</td> <td>12/15/12 - 1/15/13</td> </tr> <tr> <td>✓</td> <td>Hold half-day City Staff Workshop to revalidate project goals, review consultant product, and identify additional content, public engagement strategy, and implementation steps for NDCR plan</td> <td>1/15/13 - 2/15/13</td> </tr> <tr> <td>■</td> <td>Revise NDCR draft plan to reflect Staff Workshop conclusions</td> <td>11/1/13 - 4/30/14</td> </tr> <tr> <td>■</td> <td>Hold two community meetings to present NDCR plan and receive input</td> <td>4/5/14 - 4/30/14</td> </tr> <tr> <td>■</td> <td>Hold DSD internal staff meeting to determine revisions to plan based on community input</td> <td>5/1/14 - 5/10/14</td> </tr> <tr> <td>■</td> <td>Modify plan as required based on community input</td> <td>5/11/14 - 5/31/14</td> </tr> <tr> <td>■</td> <td>Present NDCR plan to PZ Board as informational item</td> <td>6/16/14 - 6/23/14</td> </tr> <tr> <td>■</td> <td>Present NDCR plan to City Commission as informational item</td> <td>7/1/14 - 7/23/14</td> </tr> <tr> <td>■</td> <td>Revise plan with P&Z and Commission input and develop ordinance language as required</td> <td>7/23/14 - 8/15/14</td> </tr> <tr> <td>■</td> <td>Obtain P&Z approval of implementation ordinance</td> <td>8/16/14 - 8/23/14</td> </tr> </table> | ✓ | Assign Project to Principal Planner | 11/1/12 - 11/30/12 | ✓ | Coordinate consultant finalization of draft plan. | 11/15/12 - 1/30/13 | ✓ | Develop project completion/implementation strategy and confirm with DSD division/departments leaders. | 12/15/12 - 1/15/13 | ✓ | Hold half-day City Staff Workshop to revalidate project goals, review consultant product, and identify additional content, public engagement strategy, and implementation steps for NDCR plan | 1/15/13 - 2/15/13 | ■ | Revise NDCR draft plan to reflect Staff Workshop conclusions | 11/1/13 - 4/30/14 | ■ | Hold two community meetings to present NDCR plan and receive input | 4/5/14 - 4/30/14 | ■ | Hold DSD internal staff meeting to determine revisions to plan based on community input | 5/1/14 - 5/10/14 | ■ | Modify plan as required based on community input | 5/11/14 - 5/31/14 | ■ | Present NDCR plan to PZ Board as informational item | 6/16/14 - 6/23/14 | ■ | Present NDCR plan to City Commission as informational item | 7/1/14 - 7/23/14 | ■ | Revise plan with P&Z and Commission input and develop ordinance language as required | 7/23/14 - 8/15/14 | ■ | Obtain P&Z approval of implementation ordinance | 8/16/14 - 8/23/14 |
| ✓ | Assign Project to Principal Planner | 11/1/12 - 11/30/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Coordinate consultant finalization of draft plan. | 11/15/12 - 1/30/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Develop project completion/implementation strategy and confirm with DSD division/departments leaders. | 12/15/12 - 1/15/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Hold half-day City Staff Workshop to revalidate project goals, review consultant product, and identify additional content, public engagement strategy, and implementation steps for NDCR plan | 1/15/13 - 2/15/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Revise NDCR draft plan to reflect Staff Workshop conclusions | 11/1/13 - 4/30/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Hold two community meetings to present NDCR plan and receive input | 4/5/14 - 4/30/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Hold DSD internal staff meeting to determine revisions to plan based on community input | 5/1/14 - 5/10/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Modify plan as required based on community input | 5/11/14 - 5/31/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Present NDCR plan to PZ Board as informational item | 6/16/14 - 6/23/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Present NDCR plan to City Commission as informational item | 7/1/14 - 7/23/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Revise plan with P&Z and Commission input and develop ordinance language as required | 7/23/14 - 8/15/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ■ | Obtain P&Z approval of implementation ordinance | 8/16/14 - 8/23/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| ■ City Commission - First Reading | 9/10/14 - 9/23/14 |
| ■ City Commission - Second Reading approval | 10/1/14 - 10/10/14 |
| ■ Develop procedures for incorporating in applicable development review and approval process | 10/11/14 - 10/31/14 |



IN 1-3 South Middle River Roads Funding*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

Identify funding required for improvements to two unimproved sections of right-of-way in the South Middle River neighborhood. The design will feature one-way paved roadways for NW 14th and NW 15th Streets from Powerline Road east to Andrews Avenue. The neighborhood master plan calls for meandering 12' wide one-way roadways with 8"-20" wide roadway swales and landscaping. There is optional lighting proposed if funding is available. Total project is estimated to cost \$1.3 million, with optional lighting.

Analysis

Engineering drawings for this project are 90% complete and has begun the permitting process through Florida Department of Transportation (FDOT) and Broward County. Specifications and bid package have been prepared and are awaiting funding to be advertised.

As part of the approved FY 2014 budget, \$424,100 in Community Development Block Grant (CDBG) funding has been allocated for this project.

In addition, the City Manager wrote a letter to the Broward MPO requesting funding in the amount of 500K for design and construction of unpaved streets for South Middle River. As of this date there has been no response to this request. Transportation and Mobility will request funds again through the 2040 Long Range Transportation Planning process.

This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

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| ✓ | Commission approval of funding for design | 9/5/12 - 9/17/13 |
| ✓ | Environmental Study | 9/5/12 - 12/14/12 |
| ✓ | Conceptual Design | 9/5/12 - 2/28/13 |
| ↑ | Design of improvements begin | 10/1/12 - 5/31/13 |
| ↑ | Design completed | 3/22/13 - 11/22/13 |
| ✓ | Submit request CIP funding and await approval | 4/1/13 - 9/30/13 |

Category
 Management in Progress

Commission Prioritization Level
 Not Applicable

Cylinder of Excellence
 Infrastructure

Lead Department
 Public Works

Description
 In response to requests from several neighborhoods, on May 18, 2010 the City Commission approved an ordinance which establishes a process for communities to follow in order to underground their overhead utilities (power, telephone, Cable TV). Four neighborhood, Idlewyld, Riviera Isles, Las Olas Isles and Seven Isles, have submitted the necessary applications to begin this process.

Analysis
 On October 2, 2012 the City Commission adopted the amendment to the Code of Ordinances - Chapter 25 to provide for undergrounding of utility facilities was completed. City staff has receive a recommendation from the four communities to move forward as three smaller projects (Idlewyld/ Riviera Isles, Las Olas Isles and Seven Isles).
 At the July 2, 2013 Public Hearing, the City Commission approved the fees for Area A (Idlewyld and Riviera Isles) and Area C (Seven Isles). The fees for Area B (Las Olas Isles) were approved at the August 20, 2013 City Commission meeting .
 A task order for design services, utility coordination and final assessment roll and methodology for Area A (Idlewyle and Riviera Isles) was approved by the City Commission at the September 3, 2013 meeting. Staff and the consultant met with Area A residents the first week of October to discuss project plan and design.
 This initiative will be monitored moving forward in the Infrastructure Cylinder as a Press Play initiative.

Milestones

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| ✓ | Finalize Special Assessment plat for all 4 communities | 8/1/12 - 8/31/12 |
| ✓ | Amend Code Of Ordinances - Chapter 25 to provide for undergrounding of utility facilities | 9/4/12 - 10/2/12 |
| ✓ | Adopt Resolution to establish the project area and set Public Hearings | 5/21/13 - 7/2/13 |
| ↑ | Coordinate with Utility companies the design of the underground utlitiies | 8/1/13 - 6/30/14 |
| ✓ | Approve Task Order for design services,utility coordination and final assessment roll and methodology | 8/20/13 - 9/3/13 |



IN 2-2 Water Efficiency and Conservation Campaign*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

The South Florida Water Management District (SFWMD) adopted a Comprehensive Water Conservation Program to encourage more responsible use of water resources throughout South Florida. Water conservation is a way to preserve water resources, reduce water costs for neighbors and help keep the cost of water production low. The City has adopted a Water Conservation Ordinance limiting irrigation hours, encouraging Florida Friendly Landscaping, and adopting a water conservation rate structure. These changes in addition to outreach opportunities such as LauderScape, Water Matters Days, and conservation programs like "Conservation Pays" promote a water conservation ethic that encourages wise use of this limited resource.

In June, 2011, the City entered into a five year Interlocal agreement with Broward County to provide a cost share support program to be coordinated by Broward County to conduct specific media promotion, outreach, administrative, and other activities associated with fostering a county-wide water conservation ethic.

Analysis

Staff participated in the South Florida Water Management District Water Conservation Expo in April 2013. At this time staff is currently focusing efforts on implementing the Sustainability Action Plan and developing a work plan for the upcoming fiscal year.

Under the provisions of the Interlocal agreement with Broward County, the City is to provide rebates (420 total) to our neighbors for retrofitting existing fixtures (toilets) with new, high efficiency fixtures. To date, 213 rebates have been awarded.

This initiative will continue to be monitored in the Infrastructure Cylinder.

Milestones

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| | Award High Efficiency Toilet Rebates under Broward County Interlocal Agreement | 6/1/11 - 5/30/16 |
| | Participate in Broward County Water Matters Day Event | 3/9/13 - 3/9/13 |
| | Fix a Leak Week | 3/18/13 - 3/22/13 |
| | Participate in SFWMD Water Conservation Expo | 4/12/13 - 4/12/13 |



PP 1-3 Redevelop Stranahan Park*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Analysis

The park is complete and the garden is in full bloom.

Commission Prioritization Level

Not Applicable

Milestones

✓ Install Mulch in Plant Beds 9/17/12 - 1/12/13

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

In partnership with the Woman’s Club of Fort Lauderdale, the Parks and Recreation Department created a botanical garden at Stranahan Park. The one-acre site includes the installation of numerous varieties of botanical plants to beautify the park. The Parks and Recreation Department assisted with the design and installation of plant material, irrigation, as well as the installation of a mulch pathway to improve accessibility throughout the garden.



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Neighborhood Enhancement

Lead Department

Sustainable Development

Description

This project was started in 1995 with the establishment of the CRA and further in 2001 when the community expressed desire for public and private improvements in the area. The Northwest-Progresso-Flagler Heights (NPF) CRA also referred to as NW-CRA, is generally bounded by Sunrise Blvd to the north, Broward Blvd to the south, Federal Highway to the east, and it's western boundary is approximately 4 blocks west of I-95. The CRA hired a consultant to develop a study that is now being used as the basis for developing design standards and ordinance language with the intent of allowing a mix of uses along the Sistrunk Corridor and 7th Avenue within the NW-CRA. These corridors will be rezoned to allow the area to redevelop from a relatively under-utilized resource to a bicycle and pedestrian-friendly urban corridor that offers a mix of uses to serve nearby neighborhoods and bring the corridor back to the vibrant and thriving business, shopping, cultural and entertainment area that it once was.

This current effort was started on November 20, 2012, with the 6-month extension of the moratorium on liquor and convenience stores in the CRA. The project will be implemented in two phases. The first phase will address the rezoning, uses and parking and will be in line with the expiration of the moratorium on November 21, 2013. Staff anticipates this item moving to the Planning and Zoning Board (PZB) on May 15, 2013, with 1st and 2nd reading at the City Commission occurring on or about July 2nd and August respectively. The second phase will implement Design stands for the NW-CRA area and will be moving through the process 3-6 months thereafter. Staff is working towards completing these amendments to meet these deadlines, however, there may be additional time needed for public outreach. With that in mind staff may have to adjust the schedule to accommodate an alternate timeline.

Analysis

The Department of Sustainable Development Director and staff have been meeting with interested parties for the past several months to discuss various issues that have been raised regarding the proposed ordinance. The latest meeting was September 16, 2013, where staff presented a summary of all previous comments and concerns generated from said stakeholders. There were a variety of concerns from new attendees regarding what the stakeholder group was proposing versus what staff has been proposing regarding height limitations in certain areas of the NWRAC. As a result, staff is coordinating a bus tour/field trip of various built sites to give the group a visual idea of the existing urban fabric in the area that includes building massing examples. Staff believes this effort will help facilitate understanding of what the proposed regulations are trying to accomplish for the area with regard to revitalization, but keeping in mind the current residential context of the area. Staff will then finalize stakeholder comments from the site visit.

Thereafter, staff intends to internally analyze all data and work on completing proposed Design Guidelines and additional Zoning amendments to eventually bring back to the Planning and Zoning Board and City Commission for review and approval within the next six months.

This effort is the first phase to address the redevelopment approach for the NW-RAC area. Efforts to address the remaining portions of the NW-RAC Implementation Plan are planned in the near future.

This initiative will continue to be monitored in the Neighborhood Enhancement Cylinder as a Press Play initiative.

Milestones

| | | |
|---|---|--------------------|
| ✓ | Conduct Public Outreach with CRA | 3/19/13 - 4/15/13 |
| ✓ | Present to Planning and Zoning Board (PZB) Was Deferred to 5/15/2013 | 4/17/13 - 4/17/13 |
| ✓ | Present to Planning and Zoning Board (PZB) | 5/15/13 - 5/15/13 |
| ✓ | Present to City Commission (First Reading) | 7/2/13 - 7/2/13 |
| ✓ | Present to City Commission (Second Reading) | 8/20/13 - 8/20/13 |
| ↑ | Design Guidelines, Additional Zoning Amendments (Future date pending additional community outreach) | 8/21/13 - 12/17/13 |

| Category |
|------------------------|
| Management in Progress |

| Commission Prioritization Level |
|---------------------------------|
| Not Applicable |

| Cylinder of Excellence |
|--------------------------|
| Neighborhood Enhancement |

| Lead Department |
|-------------------------|
| Sustainable Development |

| Description |
|---|
| <p>In 2008, the City, initiated the Central Beach Master Plan project which brought the community together to set the course for future development patterns and public improvements that would foster a dynamic, mixed use, and pedestrian friendly urban beach destination. The well respected planning and design firm Sasaki and Associates was hired to assist the City in developing the plan. Through the plan development process it was recognized that many of the City's existing development regulations are no longer relevant to the changing characteristics of the area. Following a series of public meetings, various public realm improvement opportunities were identified and design principles for guiding private development were established. These Design Guidelines focus on creating more comfortable, pedestrian-oriented streets with attractive, shaded sidewalks framed with appropriately-scaled mixed use buildings that help create a vibrant, active resort and residential community.</p> <p>The Central Beach Master Plan was completed in 2009 as a planning tool for the area but its utility is limited in that its Design Guidelines were never officially adopted in the City's code. The current project is a follow up effort to the Master Plan to finalize the Plan's Design Guidelines and incorporate them into the City's code to shape new development in accordance with the Master Plan's vision. The finalized and adopted Design Guidelines will address density, mass, scale, height, Floor Area Ratio (FAR), building separation, floor plate size, shoulder and tower configuration, and street sections and will also include recommendations for renovation and adaptive reuse of existing buildings.</p> |

Analysis

The Central Beach Master Planning effort will be moving forward with a public meeting on November 16th followed by a reorganization of revisions to the previously proposed master plan studies, street scape guidelines and design guidelines to be packaged into one document. This Draft document once completed will be presented back to the public and then to the Beach CRA, Planning and Zoning Board, and City Commission. The proposed timeline anticipates a 6 month process from the public meeting and re-launch of the Master Planning effort to City Commission hearings. The quick proposed timeline is due to considerable previous input, studies and hearings. We look to move forward consensus items to the City Commission for adoption.

This initiative will continue to be monitored in the Neighborhood Enhancement Cylinder as a Press Play initiative.

Milestones

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|---|--|---------------------|
|  | Assign project to Principal Planner | 11/1/12 - 11/30/12 |
|  | Review 2009 CB Master Plan Design Guidelines and identify potential revisions and additional guidelines | 12/1/12 - 1/30/13 |
|  | Hold half-day City Staff Workshop | 2/1/13 - 2/28/13 |
|  | Revise Design Guidelines to reflect Staff Workshop conclusions | 3/1/13 - 4/30/13 |
|  | Present Design Guidelines project to City Commission as informational item | 4/30/13 - 5/21/13 |
|  | Hold two community meetings to present revised Design Guidelines and receive input | 5/21/13 - 6/30/13 |
|  | Present Design Guidelines to PZ Board as informational item | 6/30/13 - 7/17/13 |
|  | Hold DSD staff meeting to determine revisions to guidelines based on community, P&Z, and City Commission input and modify Guidelines as required | 7/17/13 - 9/30/13 |
|  | Develop implementation ordinance language as required | 9/30/13 - 10/30/13 |
|  | Obtain P&Z approval of Design Guidelines implementation ordinance | 10/30/13 - 11/20/13 |
|  | Present Design Guidelines implementation ordinance for City Commission first reading | 11/20/13 - 12/3/13 |
|  | Develop procedures for incorporating Design Guidelines into the applicable development review and approval process | 12/3/13 - 12/30/13 |
|  | Present Design Guidelines implementation ordinance to City Commission for second reading/approval | 12/3/13 - 12/17/13 |



PP 1-3 Develop a City Street and Pedestrian Lighting Policy*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

This initiative involves the creation of a policy to address guidelines for street lighting. The policy will address all street lighting installations in the City. The policy will also include guidelines for the installation of energy efficient illumination along City streets to aid in the safe and orderly movement of pedestrian and vehicular traffic.

The Residential Street Light Policy was created to provide consistency in the manner in which the City of Fort Lauderdale handles requests for street light repairs, and additionally includes guidelines for the installation of energy efficient illumination along City streets.

Currently, requests for street light installations are initiated by the Offices of the City Manager, City Commissioner, or Neighborhood Support. Requests are handled on a case-by-case basis. With traffic and pedestrian safety being of primary concern, the policy will serve to formalize installation standards, and streamline the request process.

The Department of Sustainable Development will develop guidelines and illumination requirements for development projects.

Neighbor Support will prepare a Street Light Out Alert program to encourage neighbors to notify the City of inoperative lights. The program is entitled "See The Light." A copy of the promotional flyer is included as an attachment under the milestone entitled Lighting Policy for City Maintained Lights.

Analysis

Citizen requests for residential street lighting on local roadways are evaluated to determine if the need is justified. Should a street lighting request be determined necessary for the health, safety, and welfare of the general public traveling on City streets, the approved light will be installed as funding permits.

The City may from time to time make determinations based on its own evaluation, to upgrade street lighting to improve roadway illumination for the health, safety, and welfare of the general public traveling on City streets. The number, type, and location of streetlights to be installed shall be determined by the City of Fort Lauderdale.

Prior to implementation, the Residential Street Light Policy was presented to the Commission for input on August 20, 2013 CAM #13-0506.

Neighborhood Services started The "See the Light" Program in October 2014.

Milestones

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|--|--|-------------------|
| | Develop overall lighting philosophy for new lighting installations on public property (P&R) | 7/13/12 - 1/25/13 |
| | Lighting policy for City maintained lights (P&R) | 7/14/12 - 1/30/13 |
| | Develop guidelines and requirements for design criteria and lumination requirements for development projects (DSD) | 7/16/12 - 8/20/13 |
| | Ordinance review and recommendations for lighting requirements on private development (DSD) | 3/29/13 - 7/1/13 |
| | Determine and clearly define maintenance responsibilities (P&R) | 7/1/13 - 8/20/13 |



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

The C-51 Reservoir is a viable future water supply source that can assist in improving conditions in several areas including but not limited to:

- Environmental Restoration
- Mitigate fresh water impacts to the Lake Worth saltwater estuary
- Equalize flows to assist in Everglades restoration
- Flood Damage - Capture stormwater discharges and reduce potential flooding in northwest Palm Beach County
- Water Supply - Supply an alternative water supply to utilities in Broward and Palm Beach Counties
- Climate Change - Allow for water resource managers to maintain higher canal levels and possibly mitigate seawater intrusion expected with sea level rise.

Area water utilities are working together to develop a comprehensive regional sustainable water supply. The benefiting region will include Broward and Palm Beach counties and may reach Dade County as well.

Analysis

The City Commission adopted a resolution on 9/17/13 supporting the C51 Governance and Finance Work Group. The work group kick off meeting was held on 9/18/13 and appointments to the Core team were made. The technical team will develop an Interlocal agreement to pursue a 3rd party cost evaluation of the project. The technical team met on October 16, 2013 and approved a task order to consultant Montgomery Watson to perform:

1. Review, familiarize and evaluate all previous work performed
2. Engineering review of Palm Beach Aggregates design
3. Value engineering and development of other options for design components
4. Develop cost for reservoir design and construction
5. Identify land cost methodologies
6. Develop life cycle costs
7. Present findings
8. Prepare final documents

The work group also approved draft Interlocal agreement and cost share. Staff anticipates presenting an update to the City Commission at its November 19 meeting, and will be requesting City Commission participation in the work group.

This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.

Milestones

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|--|---|--------------------|
| | Meet with area Utility Directors | 9/17/12 - 9/28/12 |
| | Meet with South Florida Water Management District | 10/1/12 - 10/31/12 |
| | Update Water Resource Task Force. | 1/18/13 - 1/18/13 |
| | Water Resource Task Force (WRTF) Approve New Resolution | 1/18/13 - 3/29/13 |
| | Development of Economic Analysis | 1/18/13 - 4/30/13 |
| | City Commission Review of WRTF Resolution | 3/30/13 - 5/29/13 |
| | Task Order to Evaluate Project Scope and Costs | 10/16/13 - 1/31/14 |

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| Category |
| Management in Progress |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Infrastructure |
| Lead Department |
| Public Works |
| Description |
| Implement a comprehensive program for multi-family and commercial properties that focuses on the goal of increased waste reduction and recycling within the City. Program efforts will include Ordinance review, educational outreach and incentives for participation. |

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| Analysis |
| <p>On August 20th, the City Commission approved the purchase of 198 concrete dual waste/recycling containers for placement along the beach and 350 dual receptacles for placement within city parks. The purchase orders for these items have been issued, and container branding designs completed. The manufacture and delivery of the containers will take approximately 6 to 8 weeks. The County received delivery of an additional 100 concrete dual containers to replace older public space containers located at bus stops throughout the City. The installation of the County containers is scheduled to occur in conjunction with the installation of new or upgraded bus shelters.</p> <p>The City of Fort Lauderdale is introducing Get in the Green, a new program to assist apartments and condominiums with achieving zero waste by offering financial rebates for startup costs associated with recycling collection services. Rebates are available for 50 percent of the additional cost of recycling service (excluding the cost of trash service) for the first six months of service for up to \$1,000.</p> <p>Funding is also available for the purchase of recycling containers to make programs more accessible and convenient for residents and tenants. An educational campaign is currently underway that includes mailings to properties that are listed as non-compliant with the multi-family recycling ordinance. Applications are being accepted as of October 1st. The City has received one application as of October 8th.</p> <p>This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.</p> |

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| Milestones | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="0"> <tr> <td>✓</td> <td>Date grant received - 01/2012</td> <td>1/2/12 - 1/2/12</td> </tr> <tr> <td>✓</td> <td>Bid single stream recycling - 03/2012</td> <td>3/15/12 - 3/15/12</td> </tr> <tr> <td>✓</td> <td>Education and marketing outreach - 04/2012</td> <td>4/12/12 - 4/12/12</td> </tr> <tr> <td>✓</td> <td>Manufacture/deliver containers</td> <td>6/15/12 - 8/31/12</td> </tr> <tr> <td>✓</td> <td>Completion of residential single stream implementation</td> <td>8/31/12 - 8/31/12</td> </tr> <tr> <td>✓</td> <td>Start of public space recycling</td> <td>9/12/12 - 9/12/12</td> </tr> <tr> <td>✓</td> <td>Receipt of public space grant funding</td> <td>10/15/12 - 10/15/12</td> </tr> <tr> <td>↓</td> <td>Acquisition of containers</td> <td>11/15/12 - 2/15/13</td> </tr> <tr> <td>↑</td> <td>Public spaces communications and outreach</td> <td>3/1/13 - 6/15/13</td> </tr> <tr> <td>✓</td> <td>MF/Commercial Database development</td> <td>3/1/13 - 4/30/13</td> </tr> <tr> <td>↑</td> <td>MF/Commercial education and outreach</td> <td>3/1/13 - 6/30/13</td> </tr> <tr> <td>↑</td> <td>Launch incentive program</td> <td>6/1/13 - 3/31/14</td> </tr> </table> | ✓ | Date grant received - 01/2012 | 1/2/12 - 1/2/12 | ✓ | Bid single stream recycling - 03/2012 | 3/15/12 - 3/15/12 | ✓ | Education and marketing outreach - 04/2012 | 4/12/12 - 4/12/12 | ✓ | Manufacture/deliver containers | 6/15/12 - 8/31/12 | ✓ | Completion of residential single stream implementation | 8/31/12 - 8/31/12 | ✓ | Start of public space recycling | 9/12/12 - 9/12/12 | ✓ | Receipt of public space grant funding | 10/15/12 - 10/15/12 | ↓ | Acquisition of containers | 11/15/12 - 2/15/13 | ↑ | Public spaces communications and outreach | 3/1/13 - 6/15/13 | ✓ | MF/Commercial Database development | 3/1/13 - 4/30/13 | ↑ | MF/Commercial education and outreach | 3/1/13 - 6/30/13 | ↑ | Launch incentive program | 6/1/13 - 3/31/14 |
| ✓ | Date grant received - 01/2012 | 1/2/12 - 1/2/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Bid single stream recycling - 03/2012 | 3/15/12 - 3/15/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Education and marketing outreach - 04/2012 | 4/12/12 - 4/12/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Manufacture/deliver containers | 6/15/12 - 8/31/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Completion of residential single stream implementation | 8/31/12 - 8/31/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Start of public space recycling | 9/12/12 - 9/12/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | Receipt of public space grant funding | 10/15/12 - 10/15/12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ↓ | Acquisition of containers | 11/15/12 - 2/15/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ↑ | Public spaces communications and outreach | 3/1/13 - 6/15/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ✓ | MF/Commercial Database development | 3/1/13 - 4/30/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ↑ | MF/Commercial education and outreach | 3/1/13 - 6/30/13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ↑ | Launch incentive program | 6/1/13 - 3/31/14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| ● Distribution of containers | 6/17/13 - 9/30/13 |
| ● Completion of public spaces project | 9/30/13 - 9/30/14 |
| ● Start of Multi-family/commercial recycling | 9/30/13 - 9/30/13 |
| ● Completion of MF/Commercial project | 4/1/14 - 4/1/14 |

Category
 Management in Progress

Commission Prioritization Level
 Not Applicable

Cylinder of Excellence
 Infrastructure

Lead Department
 Public Works

Description

The Federal Emergency Management Agency (FEMA) offers three assistance grants to homeowners for flood mitigation: Flood Mitigation Assistance (FMA), Repetitive Claims (RFC) and Severe Repetitive Loss (SRL). These programs provide funds for 1) Property Acquisition and structure demolition, 2) Property acquisition and structure relocation, 3) Structure elevation and 4) Mitigation reconstruction. The direct benefit of these programs to the City of Fort Lauderdale include reduced flood insurance rates, reduced localized flooding, elimination of severe repetitive loss properties and enhanced green space.

These programs are available to all City of Fort Lauderdale residents but individuals and businesses are not able to apply directly to FEMA for funds. Instead, grants have to be applied for and administered by the local government.

Analysis

Staff was prepared to submit two applications by the October 1st deadline, but both applicants had to be withdrawn. One applicant at the last minute wanted more money for the property than what was being offered. The other applicant, contrary to previous state information wasn't eligible for the 0% match grant program but was eligible for the 25% match grant program, meaning they would need to fund approximately \$40,000 to continue. They declined.

Currently, there are no more eligible applicants and the amount of resources, approximately 100 hrs for these two, brings into question the viability of moving forward with this program with existing resources.

This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.

Milestones

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| ✓ Commission memo sent introducing the grants and a conceptual program framework | 8/15/12 - 8/15/12 |
| ✓ Program planning | 8/15/12 - 6/15/13 |
| ✓ Initiate discussions with State Dept of Emergency Management to further define deadline | 1/30/13 - 2/28/13 |
| ■ Create and submit application by deadline (yet to be defined) | 2/1/13 - 4/15/13 |
| ● Grant acceptance notification | 5/1/13 - 12/30/13 |
| ● Program implementation | 6/15/13 - 12/31/13 |



NE 2-1 Amend the Planned Unit Development Ordinance*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Neighborhood Enhancement

Lead Department

Sustainable Development

Description

On May 17, 2011 the City Commission approved an ordinance imposing a one-year moratorium within the City on the filing or acceptance of an application for rezoning of any property to a Planned Unit Development (PUD), with a subsequent 6-month extension. During this time the Commission appointed members to the Planned Unit Development Zoning District Advisory Committee to review the ordinance and recommended future changes.

Since the establishment of the moratorium and formation of the PUD Committee, the Committee has been reviewing the existing ordinance and is proposing instead the creation of an "Innovative Development District", while retaining application of the existing PUD regulations for applications approved prior to the effective date of the new proposed ordinance.

Analysis

In a process that started in 2012, the City Commission established a PUD committee to review and make recommendations to the existing ordinance that would address concerns brought up by various individuals regarding previously proposed PUD developments. During the term of the PUD committee, the committee members worked with staff to develop the Innovative Development (ID) ordinance. This ordinance has created specific criteria that must be met and that establishes a public benefit when an application for an ID development is submitted to the City. Further, this ID ordinance successfully addresses the various concerns over the previous PUD ordinance through the new criteria while still allowing applicants to submit development proposals to the City that allow for innovative and creative design that would not otherwise be permitted.

City Commission approved ordinance on 1st reading. Second reading was scheduled for October 1, 2013 for adoption.

The City Commission adopted the ordinance on October 1, 2013 under ordinance C-13-42.

Milestones

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| ✓ | PUD Committee/Public workshop to obtain feedback on Final Draft ordinance | 8/20/12 - 8/20/12 |
| ✓ | Obtain City Commission direction to move forward with creating ULDR amendment for incorporating the Innovative Development Zoning District | 5/7/13 - 6/18/13 |
| ✓ | Revise /complete final ordinance language based on public input | 6/19/13 - 7/1/13 |
| ✓ | PZB review of proposed ULDR amendment | 6/19/13 - 7/17/13 |
| ✓ | Adopt ordinance amendments to UDLR/City Commission | 9/17/13 - 10/1/13 |



IN 1-2 Develop Connectivity Master Plan (Greenway/Blueway/Complete Streets)*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Transportation and Mobility

Description

This project is designed to connect neighbors and neighborhoods to frequently visited destinations through all modes of transportation.

In recognition of the quality of life, economic development, and environmental benefits of a transportation system that is oriented toward Complete Streets and multimodal travel, the City of Fort Lauderdale is moving forward with the development of a citywide Multimodal Transportation Program. This program will allow the City to identify, prioritize, and fund multimodal transportation projects in a consistent manner using all available funding sources.

Analysis

The consultant is finalizing the Multi-modal Transportation Plan and the PowerPoint presentation for the December 3rd Commission Conference Agenda.

Due to a delay with the consultant and conducting additional public outreach initiatives as requested by residents the draft map has exceeded the target end date.

This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.

Milestones

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| ✓ | Multi-modal Connectivity Interactive Workshops | 10/23/12 - 11/15/12 |
| ✓ | Draft Map Showing Workshop Results | 11/16/12 - 6/13/13 |
| ✓ | Hire a Consultant for Multi-Modal Transportation Plan | 1/2/13 - 6/28/13 |



IS 1-3 Develop Community Vision*

FY 2013 Commission Annual Action Plan



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| Category |
| Management in Progress |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Internal Support |
| Lead Department |
| City Manager's Office |

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| Description |
| <p>The 2035 Vision is aspirational, inspirational, inclusive, and unique to the City of Fort Lauderdale. It will guide City strategic planning and budgeting, as well as community-wide partnerships. Through the community visioning initiative, the City of Fort Lauderdale seeks to reflect the big ideas, hopes, and viewpoints of all its neighbors.</p> <p>The final Vision Plan contains our community's 2035 Vision Statement, which is made up of six Vision Directions, an Implementation Plan, and introduces a conceptual 2035 Vision Scorecard.</p> <p>The Community Visioning Initiative was lead by the Commission-appointed, 11 member Visioning Committee. Members of the Visioning Committee served as the subject matter experts, listening and reacting to the products developed by the Core Visioning Staff team, and ensuring the process contained broad-based community participation. To that end, the Visioning Committee proactively engaged the community and recruited neighbors to participate and provide their BIG Ideas for the Fort Lauderdale of 2035.</p> |

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| Analysis |
| <p>At it's February 12, 2013 Regular Committee Meeting, the Visioning Committee declared the Vision Plan as substantially complete and recommended approval by the City Commission. The Vision Committee presented the final Vision Plan, Fast Forward Fort Lauderdale 2035, to the City Commission at the Commission's April 16th Regular Commission Meeting, where the City Commission unanimously approved Resolution 13-0579, adopting Fast Forward Fort Lauderdale as our community's 2035 Vision. The concise aspirational goal of Fast Forward Fort Lauderdale is "We are the City you never want to leave."</p> <p>Fast Forward Fort Lauderdale 2035 will now guide the City Commission's future policy and decision making and the City's service delivery approach, achieved through indtegration into the City's five-year Strategic Plan, Commission Annual Action Plan, Fiscal Year Budget, and annual Community Investment Plan.</p> <p>The City Commission unanimously approved Press Play Fort Lauderdale: Our City, Our Strategic Plan 2018 on September 17, 2013. The Strategic Plan is in direct alignment with the Vision plan (with 42% of the Vision ideas reflected directly in the strategic plan), and will be the Vision Plan's five-year action plan. Progress with the Vision Plan and Strategic Plan will be tracked through the online Vision Scorecard (set to launch in January 2014), the Internal Support Platform, and annual reports.</p> <p>Fast Forward Fort Lauderdale 2035 can be viewed online at www.fortlauderdale.gov/vision.</p> <p>Press Play Fort Lauderdale 2018 can be viewed online at www.fortlauderdale.gov/pressplay.</p> |

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| Milestones | |
| ✓ Phase I | 1/1/11 - 3/31/12 |
| ✓ Revise the Visioning Process | 4/1/12 - 6/12/12 |
| ✓ Develop Outreach List of Groups | 5/1/12 - 6/12/12 |
| ✓ Establish and Launch the Social Ideation Website | 5/1/12 - 6/12/12 |
| ✓ Prepare for and Conduct BIG IDEAS Event | 5/1/12 - 10/26/12 |
| ✓ Prepare for and Conduct Neighbor Summit Event | 5/1/12 - 11/10/12 |
| ✓ Conduct Meetings-in-a-Box | 6/1/12 - 10/31/12 |
| ✓ Conduct Visioning Presentations to the Community | 6/12/12 - 11/5/12 |
| ✓ Conduct Five Telephone Town Hall Meetings | 6/25/12 - 10/18/12 |
| ✓ Neighbor Survey | 8/9/12 - 1/15/13 |
| ✓ Develop Draft Vision Statement and Document | 12/12/12 - 2/12/13 |

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| ✓ | Vision Committee Recommends Approval of Vision Plan and Statement | 2/12/13 - 2/12/13 |
| ✓ | Publish Vision Plan | 2/12/13 - 3/5/13 |
| ✓ | Obtain City Commission Approval | 4/16/13 - 4/16/13 |

Category
Management in Progress

Commission Prioritization Level
Not Applicable

Cylinder of Excellence
Internal Support

Lead Department
City Manager's Office

Description

An annual resident survey is a statistically valid method to measure community satisfaction with quality of life and government services. The results will be used to guide short and long-term decision making, specifically as input for the 2035 Vision Plan, and service delivery through strategic and budgeting processes and departmental operations. The results will also provide useful information to community organizations.

The City Manager's Office conducted a competitive procurement process to select a 3rd party consultant for the development, implementation, analysis, and reporting of annual surveys. The survey is representative of the City's demographics, with emphasis on generating a sample that clearly represents the input of residents from the four commission districts.

The RFP for the 2012 Neighbor Survey was awarded to ETC Institute. Survey administration was purposely held after the national election. In October, Commission was provided an overview of the survey process and a draft of the survey itself.

ETC Institute conducted the survey in November and December of 2012. 600 responses were completed through a mix of mail, phone, and internet. Residents were able to take the survey in English, Spanish, or Creole. In January, ETC provided a complete draft report, which contains the methodology, charts, benchmarking data, results depicted on GIS maps, an importance-satisfaction analysis, and tabular results.

Analysis

The results have been integrated into the 2035 Community Vision Plan, the draft Strategic Plan, and the budgeting processes. Very high priority items include: prevention of storm related flooding, prevention of tidal related flooding, and efforts to prevent crime. Additional priorities and results are located within the survey. The survey is available online.

The next survey will be conducted in November of 2013.

Milestones

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|  Release RFP | 8/9/12 - 8/9/12 |
|  Proposals Due | 8/9/12 - 9/5/12 |
|  Selection Committee | 9/21/12 - 9/21/12 |
|  Award RFP | 9/21/12 - 9/21/12 |
|  Develop Survey with Vendor | 9/24/12 - 10/26/12 |
|  Administer Survey | 11/14/12 - 12/14/12 |
|  Report and Results Due | 12/17/12 - 1/7/13 |
|  Present to Commission | 1/15/13 - 3/26/13 |
|  Integrate Results into 2035 Vision, Strategic Planning, Budgeting, and Departmental Operations | 1/25/13 - 9/30/13 |



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

The Fiscal Capacity Study is a study of the City's revenue sources and potential revenue sources to determine the City of Fort Lauderdale's fiscal capacity and financial condition. Fiscal capacity is the potential ability of the City to generate revenue from all available sources.

Analysis

The Fiscal Capacity Study has been complete and has been presented to the Budget Advisory Board and the City Commission in April 2013. The evaluation and analysis of the City's economic revenue and tax base, coupled with the results of the financial trend monitoring system indicator rating provided a sound platform for recommendations. The document highlighted 11 recommendations for appropriate financial controls, increasing the City's revenue, and cost-cutting. A companion document, the Revenue Manual, was also presented to highlight the City's various revenue sources. The Fiscal Capacity Study is available on the City's website.

Milestones

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| ✓ Chapters 1-4 Draft to the Budget Advisory Board | 6/1/12 - 10/1/12 |
| ✓ Chapters 5-6 Draft to the Budget Advisory Board | 10/1/12 - 12/31/12 |
| ✓ Revise Draft of Fiscal Capacity Study | 1/31/13 - 2/28/13 |
| ✓ Presentation to City Commission | 4/30/13 - 4/30/13 |



IS 1-3 Institutionalize the Strategic Plan*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

The five-year strategic plan is based on the City's mission: We Build Community, and is organized within 5 Cylinders of Excellence: Infrastructure, Public Places, Neighborhood Enhancement, Business Development, Public Safety, and Internal Support, a Platform supporting all Cylinders. These Cylinders contain goals, objectives, initiatives, and performance indicators.

While developing the strategic plan, staff also worked under the guidance of the Visioning Committee to develop Fast Forward Fort Lauderdale Vision Plan 2035. Since the adoption of the Vision Plan, staff worked to align and update the draft strategic plan to advance implementation of the vision by the staff and community partnerships.

In FY 2013, the Commission Annual Action Plan initiatives were monitored through routine Cylinder meetings and a PerformanceSTAT approach for cross disciplinary problem solving and implementation. Performance indicators reflected in the budget document, and key information such as overtime and vacancy analysis are also reviewed.

The strategic plan has a five year timeline and will be routinely monitored in Cylinder meetings and STAT meetings along with annual progress reports presented.

Analysis

Cylinder Teams completed the final stages of refining the Strategic Plan initiatives and performance indicators and aligning and integrating the FY 2014 Commission Annual Action Plan initiatives into the plan. Press Play Fort Lauderdale, Our City, Our Strategic Plan 2018 was presented at Commission Conference on September 3, 2013 and was unanimously approved by the City Commission at the September 17, 2013 meeting. Press Play is now available on the City's website (at www.fortlauderdale.gov/pressplay) and Cylinder Teams are beginning to meet to implement the plan.

Milestones

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| ✓ | Begin PerformanceSTAT meetings | 9/12/12 - 9/12/12 |
| ✓ | Establish Cylinder Expert Teams | 9/12/12 - 10/10/12 |
| ✓ | Refine Initiatives and Performance Indicators | 9/12/12 - 4/30/13 |
| ✓ | Integrate Neighbor Survey | 11/1/12 - 4/30/13 |
| ✓ | Write Draft Plan | 2/1/13 - 8/30/13 |
| ✓ | Integrate Community Vision | 4/17/13 - 6/30/13 |
| ✓ | Commission preview/feedback, presentation, and adoption | 8/1/13 - 9/17/13 |



IS 2-1 Award Banking Services Contract*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

The City's banking services contract expired in September 2012. We issued an RFP, analyzed the responses and selected TD Bank for our new banking services provider. The City Commission approved the selection of the bank on August 21, 2012.

Analysis

Since the award, the City and TD Bank have been in contract negotiations. This has involved a detail contract review by the City Attorney's Office, Procurement Services and representatives of the selected bank. The review is nearing completion.

The City and TD Bank are still negotiating contracts, with legal involvement. We are attempting to schedule conference call between City attorney and TD Bank attorney. City is having on-going meetings with TD Bank to discuss transition timeline and steps, so that once contracts are executed, there will be minimal time lost in transitioning. In the meanwhile, the current contract with Wells Fargo has been extended under the same terms & conditions until an agreement is reached with TD Bank.

The City & TD Bank were unable to reach an agreement on the terms of the final agreement. Therefore, the award to TD Bank for a three-year contract was canceled and approved by the City Commission on 6/4/13.

The City extended its current contract with Wells Fargo for 18 months through 12/31/14 under the same terms & conditions.

The City will revisit the banking services RFP 12/31/13.

Milestones

Implement contract by May 1, 2013 8/21/12 - 6/4/13



IS 2-1 Approve Investment Advisor's Contract*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

Contract for investment advisor/monitor services to assist with City investment portfolio

The City commission approved the expansion of the use of investment managers from 2 to 4 and retaining the services of an investment advisor as part of the adoption to the City's Investment Policy. To accomplish this task the City issued an RFP to obtain this type of service. The City has now retained the services of 4 investment managers and the investment advisor.

The City reviewed the responses to the RFP and recommended the top 4 qualified responses. We are now working on establishing a custodial account to control the City's investment portfolio for these investment managers.

Analysis

During the review of the annual investment report by the City Commission, it was decided to increase the allocation to the then two current investment managers to a level not to exceed \$100 million. In November 2011, the City completed this increase. We also began the RFP (Request For Proposal) process because the contracts for the investment managers was due to expire in June 2012 (extended by 60 days to August 31, 2012).

In addition, the City made the decision to acquire the services of an investment advisor/monitor to oversee the investment managers to ensure compliance with the City's investment policy and related Florida State Statues. The City received eight responses to the RFP and the review committee selected one firm to act in this capacity. The City Commission approved the hiring of the recommended advisor.



IS 2-1 Award Investment Manager's Contract*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

Award contract for up to four (4) investment managers to handle the investment portfolio of the City.

The City Commission approved the expansion of the use of investment managers from 2 to 4 and retaining the services of an investment advisor as part of the adoption to the City's Investment Policy. To accomplish this task the City issued and RFP obtain this type of service. The city has now retained the services of 4 investment managers and the investment advisor.

Analysis

The city has retained the services of two investment managers for some time. In November 2011 the City Commission authorized an increase in the investment portfolio to allow each manger to have up to \$100 million while the City expanded this service and retained an investment advisor/monitor. The advisor was approved at the August 21, 2012 commission Meeting.

The City issued an RFP, received the responses (32), and evaluated and selected four to participate in the City's portfolio investment program.

The City has negotiated a fee arrangement that was on the September 5, 2012 Commission Agenda. The approval will allow each manager an allotment of up to 30% of the total portfolio should the need arise. Generally, each manager will have around \$100 million to invest on behalf of the City. The City's total portfolio exceeded \$500 million as of the end of June 2012.

Milestones

- ✓ Set up custodial contract with Wells Fargo for 4 brokerage accounts by 8/20/12 - 2/28/13
2/1/13.



IS 2-1 Payoff Police and Fire Pension Loan*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

Payoff \$30 Million loan at maturity

The City determined that it could save significant interest costs by prepaying the ARC (Annual Required Contribution) to the Police and Fire Pension system. The City is charged, at the time, a rate of 7.75% on the ARC from January to October each year due to the fiscal year funding of the payment. We borrowed \$30 million in December 2011 at a rate of 1.4% and paid the ARC at that time. This resulted in a net savings to the City of approximately \$1.5 Million in the calculation of the ARC payment for FY 2013.

With the issuance of the Pension Obligation Bonds the City will recover the portion of the original payment that was for the funding of the UAAL for FY 2013, these amounts to \$16.1 million that the cash will be used along with other funds to pay this loan at maturity.

Analysis

Paid off at maturity date.

The City borrowed funds to pay down the annual contribution to the Police and Fire Pension System to save interest costs being incurred because the City did not pay the contribution when calculated by the actuary. This approach saved the City well in excess of \$500,000 for the fiscal year 2012.



IS 2-1 Payoff Capital Lease (Fire Equipment)*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

Pay off loan to save interest costs.

The City borrowed funds to acquire certain Fire apparatus to modernize/replace worn equipment in 2009.

The City performed an analysis of this loan and determined that the Fleet Services Fund had sufficient reserves to pay the loan off and have a savings of \$ 1,212,000 in interest costs over the remaining life of seven years for this debt.

Analysis

A review of the Fleet Services Fund showed that it could afford the pay out of the remaining balance of this lease and save interest costs of \$1.2 million over the remaining life of the note.

The City Commission approved the early payoff at the August 21, 2012 meeting and the loan was paid on August 31, 2012 in full.



IS 2-1 Develop Fixed Asset Inventory*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

The City is seeking a Project Firm to assist with the implementation of a project to evaluate the existing fixed assets system. The Project Firm is to provide a complete fixed assets inventory, costing, tagging and the creation of a data base that is compatible with the City's current software for the City's Finance Dept.

The City's auditors identified what they defined as a material weakness in the internal controls of the City for its fixed assets. The City had not taken a physical inventory in several years and the data base for these fixed assets has been maintained on an Excel data base which they believed was not stable for the intended purpose. The City issued an RFP to acquire the physical inventory and the creation of a data base that would be recorded in a mainframe data base that would provide the stability needed. The vendor was selected from the responses on 10/16/12.

Analysis

Specialty Property Appraisals, Inc. (SPA) completed the Citywide physical inventory count as of 6/7/13. We are currently in the process of completing the uploading of data to our Fixed Assets Accounting & Control System (FAACS).

Our original target date for completion was 9/30/13. However, during data uploads to FAACS, we encountered several software issues that caused inaccurate reporting from FAACS. This took some time for FAACS technical support and our City's IT department to resolve. As a result, this delayed some of our milestones completion. The FAACS technical support performed a software update to our FAACS on 10/4/13 that resolved the issues.

Once all the information is uploaded via FAACS, we will produce reports and reconcile reports to the Comprehensive Annual Financial Report (CAFR) and make necessary adjustments to Financial Accounting Management Information System (FAMIS) by our new target date of 10/31/13.

Milestones

- ✓ Discussion w/ SPA & Finance regarding project scope, project plan, current procedures & other issues. 10/30/12 - 10/30/12
- ✓ Introduction of SPA to dept. heads & other dept. reps regarding project kickoff. 12/13/12 - 12/13/12
- ✓ Review of data provided to SPA & software. 1/22/13 - 1/22/13
- ✓ A list of assets was provided to SPA for review and input into their system. 2/8/13 - 3/8/13
- ➦ Develop fixed assets written policies and procedures. 3/1/13 - 10/31/13
- ✓ Airport division will be 1st test for the physical inventory count. 3/13/13 - 3/22/13
- ✓ Complete physical inventory counts for Parking & Transportation; Arts & Science District garage. 4/8/13 - 4/12/13
- ✓ Complete physical inventory count for Public Works. 4/9/13 - 5/17/13
- ✓ Complete physical inventory count for Police. 4/15/13 - 4/17/13
- ✓ Complete physical inventory count for Fire. 4/18/13 - 4/26/13
- ✓ Complete physical inventory count for City Hall. 4/24/13 - 6/7/13
- ✓ Complete physical inventory count for Parks & Recreation. 5/6/13 - 5/14/13
- ✓ Verify & review completed physical inventory count reports provided by SPA. 7/5/13 - 9/30/13
- Upload data to Fixed Assets Accounting & Control System (FAACS). 7/29/13 - 10/18/13

| | | |
|---|--|-------------------|
| ↑ | Produce depreciation expense reports, schedule of fixed assets by category, disposal of assets schedule. | 8/5/13 - 10/31/13 |
| ↑ | Reconcile fixed assets to CAFR and book necessary entries via FAMIS. | 9/2/13 - 10/31/13 |



IS 1-3 Convert City Employee Paychecks to Direct Deposit*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

Eliminate the issuance of paper paychecks to active and retired employees

The City Finance Department began looking at ways to be more efficient by analyzing current processes. Several have been identified to date and one that impacts employees is the issuance of paper paychecks as opposed to a direct deposit form. The review showed us that the great majority of employees were already using direct deposit and the City had only about 10% of employees and retirees were receiving a paper pay check.

Effective July 1, 2012 all new employees are required to be in the direct deposit program.

Analysis

The City met its goal of employee/retiree conversion to direct deposit. For the month of September 2013, 99.1% conversion was achieved. It is important to recognize that there are several reasons that 100% will not be realized. The first and last paychecks issued to employees are required to be "live" checks. Additionally, if an employee changes bank accounts, the first paycheck to the new account must be an actual check.

Milestones

✓ The City has met its goal of employee/retiree conversion to direct deposit. 8/20/12 - 9/30/13



IS 2-1 Negotiate Collective Bargaining Agreements (Fraternal Order of Police and IAFF - Firefighters)*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Human Resources

Description

Negotiations relating to terms and conditions of employment between the City and FOP (Sworn Police, Police Sergeants, Police Lieutenants, and Police Captains) and the City and IAFF (Sworn Firefighters). In addition to Police and Fire, the City will also begin negotiations with the Teamsters and Federation of Public Employees Unions.

Analysis

Negotiations are progressing; meetings with the various bargaining groups are being conducted on a regular basis. The Administration and Unions have not been able to reach agreement on key economic provisions and continue to negotiate.

This initiative will continue to be monitored in the Internal Support Cylinder as a Press Play initiative.

Milestones

| | | |
|---|--|------------------|
| ✓ | Notified IAFF and FOP Union leaders of intent to negotiate a successor agreement | 1/1/13 - 3/1/13 |
| ✓ | Begin Negotiations | 3/1/13 - 4/30/13 |
| ■ | Negotiate | 5/1/13 - 8/31/13 |
| ● | Ratification and Approval | 9/1/13 - 9/30/13 |



IS 2-1 City Manager's Reorganization Plan*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

The realignment of the organizational structure of the City Administration is designed to eliminate organizational silos and to facilitate inter-departmental communication and collaboration around our core service areas. In order to accomplish this, it is necessary to establish a common mission for all departments to focus upon.

Analysis

A unified mission, 'We Build Community,' was introduced, and the city was organized into nine departments. One of the concepts was to "put people together, with like-minded jobs, functions, and mission."

While the extent of the reorganization was significant, elements such as the new Sustainable Development and Transportation & Mobility Departments, as well as the creation of the Offices of Neighbor Support and Structural Innovation within the City Manager's Office illustrate the shift from traditional to innovative. Below a few major changes are listed for reference:

- Permitting and Inspections was moved from Building Services to Sustainable Development
- All Planning & Zoning functions (except Transportation Planning) were moved to Sustainable Development
- All Economic Development functions(including Beach CRA and NWFHP CRA; excluding Film Permitting and Real Estate) were moved to Sustainable Development
- Airport was moved from Business Enterprises to Transportation & Mobility
- Parking was moved from Parking & Fleet Services to Transportation & Mobility
- Transportation Engineering was moved from Public Works to Transportation & Mobility
- Office of Professional Standards was moved to Human Resources
- Risk Management was moved to Human Resources
- Employee Benefits was moved from Finance to Human Resources

The end result of the reorganization was the maximization of existing city resources by taking them from being dispersed throughout the City to putting them into one place where they would be most effective. Prior to the reorganization, people who needed to work together were not together. The reorganization fixed that issue, as well as developed a new mission and set of goals for City departments and personnel to work by. Additionally, by having a leaner government, the City has recognized a cost savings as well as becoming more efficient.



IS 2-1 Reallocation of Capital Projects Portfolio*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

In an effort to understand the full scope of our capital project portfolio, to gain a fresh perspective, and to have a clear understanding of the many integral parts of the CIP, staff conducted an in-depth analysis of the Community Investment Plan project portfolio. This review resulted in numerous suggestions to strengthen the management of our capital project portfolio, including closing a number of projects, moving funding to other funds where they would be more appropriately funded, and reallocating funding in various bond funds. Once complete, the City was able to transfer \$7.8MM back to the General Fund.

Analysis

The Capital Projects portfolio was reviewed and numerous projects were closed. As a result \$7.8 MM was transferred back to the General Fund in order to balance the FY 2012 Budget.

Staff continues to review open projects in an ongoing effort to adequately manage the portfolio.

The Capital Projects portfolio was reviewed and numerous projects were closed. As a result \$7.8 MM was transferred back to the General Fund in order to balance the FY 2012 Budget.

Staff continues to review open projects in an ongoing effort to adequately manage the portfolio.



IS 2-2 Implement of Local Business Preference Ordinance*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Finance

Description

The intent of the implementation of a Local Business Preference is to encourage and promote the participation of and increase the number of contract awards to businesses located either in the City of Fort Lauderdale, or Broward County. The enactment of the Local Business Preference was a policy direction of the City Commission in 2012. To encourage the participation of local businesses in the City's competitive process, the ordinance is designed to give a preference to business which are located either in the City or the County, and which affirm to hire and maintain a certain number of City residents as employees working on the City contract. To qualify for the 10% preference a business must be located within a non-residential zone of the City, and agrees to maintain a staffing level of fifty percent employees who are residents of the City of Fort Lauderdale. To qualify for a 7.5% preference a business shall agree to be located within a non-residential zone of the City, or shall agree to maintain a staffing level of at least 50% who are residents of the City. To qualify for a 5% preference a business shall agree to maintain a permanent place of business within the limits of Broward County.

Analysis

The 1st Local Business Preference Ordinance passed on March 20, 2012.

Current ordinance is applicable to purchases of goods/services exceeding \$50,000, competed via a Request for Proposal. We have prepared an amendment to the current ordinance which would make it applicable to good/services procured by an Invitation to Bid (ITB). Amended ordinance was submitted to City Manager's Office in December, 2012 and is still pending.



BD 1-3 Implement Business Development Program*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Business Development

Lead Department

Sustainable Development

Description

This Action Plan item was originally referred to as the Business Concierge Service. The concierge service item was accomplished by hiring Laura Gambino and plugging her into the Department of Sustainable Development organization in her role as the Business Development Coordinator. Laura's primary role when hired was to implement the goals of the Business First initiative. Has the DSD department has evolved, Laura's role in DSD has evolved - along with other DSD staff members to be more involved in overall activities related to the Economic and Community Reinvestment Division. The Economic and Community Reinvestment Division (ECR) involves the existing day-to-day activities for Economic Development, the Community Redevelopment Agency and Housing and Community Development activities. To further define the role of the ECR Division in business development, ECR staff is working on a formal Business Development Plan that will be presented to the City Manager and the City Commission.

Prior to the adoption of a formal Business Development Program, some current activities that ECR staff are involved include, but are not limited to, the following:

Business Education Outreach – Business Education events, including Lunch N'Learn and BizSmart

- Creating strategic partnership with organizations such as Broward College, the Minority Business Development Agency, Partners for Self-Employment, WorkForce One, the Greater Fort Lauderdale Chamber of Commerce, the Greater Fort Lauderdale Alliance to host and partner on events
- Continue to assist local business and development community with "hands-on", high level neighbor assistance and permit expediting
- Continue to play an active role in implementing the Business First Program
- Coordinating the 2013 Community Appearance Annual Awards Event

Analysis

Creating a comprehensive Business Development Program will an integral part of the implementation strategy of the pending Economic Development Strategic Plan. Some of the anticipated business development tactics that will be used as part of the Economic Development Strategic Plan will include the development of strategic partnerships to offer programs and provide information that will provide value to all segments of the Fort Lauderdale business community. For example, the new approach to will include less dependency of ECR to coordinate and host business events but to use our strategic partners such as the Fort Lauderdale Chamber, the Greater Fort Lauderdale Alliance, local colleges and universities, and local business organizations to provide information and services that are more valuable to facilitate more business growth and investment throughout the City of Fort Lauderdale.

By the end of January 2014 we expect the Business Development Program to be fully operational. To accomplish this operational target goal ECR staff will prepare and present a comprehensive FY 2014 Business Development Program to the City Manager by September 30, 2013.

This initiative will continue to be monitored in the Business Development Cylinder as a Press Play initiative.

Milestones

| | | |
|--|-----------------------------------|--------------------|
| | BIZSmart (8) | 10/9/12 - 2/28/13 |
| | Cypress Creek Uptown Council (4) | 10/14/12 - 9/30/13 |
| | Business Education Seminars (3) | 10/23/12 - 2/28/13 |
| | Lunch N Learn Series (6) | 1/29/13 - 9/30/13 |
| | Breakfast with City Manager (3) | 3/1/13 - 10/1/13 |
| | Community Appearance Annual Event | 5/9/13 - 5/9/13 |



PP 1-1 Marina Dredging: Environmental Study/Permitting (Las Olas, Aquatic Center, Bahia Mar)*

FY 2013 Commission Annual Action Plan



Home



Initiatives

Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Public Works

Description

The proposed project consists of dredging the access from the Florida Inland Navigation District (FIND) project to three marinas to connect their existing dockage facilities and channels to the deepened Intracoastal Waterway (ICWW) channel. The City of Fort Lauderdale (COFL) North Marina Dredging Project includes deepening the connection between the FIND project limits and the marina facilities at the Las Olas Marina and the Fort Lauderdale Aquatic Complex. The COFL South Marina Dredging Project includes deepening the connection between the FIND project limits and the private marina facilities at the Bahia Mar Yachting Center.

Analysis

The completed Conceptual Mitigation Plan was provide to Broward County and Florida Inland Navigation District (FIND) for review. Staff is currently going through the CCNA process for the next phase as well as meeting with the regulatory agencies to discuss the conceptual mitigation plan. Comments on the plan are expected from Department of Environmental Protection and the Army Corp of Engineers by December 31, 2013.

In addition, staff was able to secure grant funding from FIND to continue forward momentum with the dredging projects. The 2-year FIND grants provide \$206,543 for the Bahia Mar project and \$258,898 for the Las Olas/Aquatic Center project.

This initiative will continue to be monitored in the Infrastructure Cylinder as a Press Play initiative.

Milestones

| | | |
|---|---|--------------------|
| ✓ | North Marina Dredging Project Task Order | 9/5/12 - 2/28/13 |
| ✓ | South Marina Task Order | 9/5/12 - 3/25/13 |
| ✓ | Permit Review and Submittal to Regulatory Agencies | 12/3/12 - 2/7/13 |
| ✓ | Determine Economic and Environmental Impacts for Dredging | 2/7/13 - 7/1/13 |
| ✓ | Secure FIND grant funding | 10/1/13 - 10/1/13 |
| ↑ | Obtain comments on conceptual mitigation plan from other agencies | 10/1/13 - 12/31/13 |
| ↑ | Complete CCNA process | 10/1/13 - 6/30/14 |
| ● | Execute contract with selected consultant | 7/1/14 - 9/30/14 |



PP 2-3 Coordinate City Support for Grand Prix*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

The initiative will include the hosting of an Indy Car Grand Prix event. Event producers propose the 3-day event will include 3 different racing series, music concerts, interactive exhibits, and galas. More than 150,000 spectators are expected; 40% are expected to travel from outside the tri-county area.

Event plans were presented to the City Commission during the June 21, 2011 Commission meeting, CAR 11-0951.

Analysis

The race is under consideration to take place during Fall 2014. The milestones have been updated to reflect the revised date of implementation. Staff will continue to remain in contact with event promoters to determine the feasibility of the event.

Milestones

 Bring final agreement to Commission for action 10/2/12 - 7/31/14

 Provide city services per the agreement 11/4/14 - 11/25/14



PP 2-3 Coordinate City Support for Air Show*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Analysis

The event took place on April 20, 21, 2013.

Commission Prioritization Level

Not Applicable

Milestones

✓ Provide services as designated by the agreement

1/7/13 - 4/29/13

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

This initiative will include the coordination and hosting of a City air show event.

Staff has been working with B. Lilley, Inc. / Lauderdale Air Show, LLC to develop an agreement to conduct an air show on Fort Lauderdale beach. The air show includes an aircraft flight demonstration show and ancillary activities such as entertainment, exhibits, souvenir sales and refreshment sales.

The agreement is a three-year agreement. The City has the option to renew the agreement for one successive three-year term provided both parties mutually agree.



PP 2-3 Coordinate City Support for Boat Show*

FY 2013 Commission Annual Action Plan



Home



Initiatives

Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

The initiative will include the hosting of the International Boat Show.

Analysis

The International Boat Show took place on October 25-29, 2012.

Milestones

- ✓ Bring outdoor event application to Commission for action 8/29/12 - 9/5/12
- ✓ Provide city services as per the agreement 10/22/12 - 11/9/12

Category
Management in Progress

Analysis
The event was held in September 2012.

Commission Prioritization Level
Not Applicable

Milestones
✓ Implement special event 9/14/12 - 9/17/12

Cylinder of Excellence
Public Places

Lead Department
Parks and Recreation

Description
This initiative involves the coordination of a weekend salute to the military in collaboration with the Convention and Visitors Bureau.



PP 2-3 Coordinate City Support for Winterfest*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

This initiative involves the hosting of a Winterfest Boat Parade special event.

The Seminole Hard Rock Winterfest Boat Parade is produced by a Florida not-for-profit organization. Winterfest Boat Parade participants decorated their entries to showcase their favorite blast from the past or a popular music icon. The parade was set during the holiday season to encourage entrants to embrace a charity component. Millions watched the parade via television and approximately one million spectators viewed the parade along the 12-mile parade route.

Analysis

Winterfest is the sponsor of the Winterfest Boat Parade, a signature event held annually for the past 42 years during the month of December. The event is held in conjunction with various holiday activities.

The event agreement for the coordination of the 2012 Winterfest Boat Parade was presented to the City Commission on 9/18/12. The 2012 event was held on 12/15/12.

The 2013 event agreement was presented to the City on the 9/17/13 Commission agenda. The 2013 event will be held on 12/14/13.

Milestones

✓ Bring event application to Commission for approval 9/18/12 - 9/18/12

✓ Provide city services as per agreement 12/14/12 - 12/17/12

Category
 Management in Progress

Commission Prioritization Level
 Not Applicable

Cylinder of Excellence
 Business Development

Lead Department
 Transportation and Mobility

Description

This is a 13-week (January 11th to April 7th 2013) pilot program to provide a transportation linkage from the Fort Lauderdale/Hollywood International Airport to downtown Fort Lauderdale for passengers who have hours of wait time to connect to flights or transport to the Port for cruises. The City is coordinating with partners such as the TMA, Stranahan House, Bags to Go, the CVB, and others to fund the pilot with dollars and in-kind services.

This is an opportunity to bring these visitors, estimated at 150-200 per weekend during the pilot program, to downtown to enhance their travel experience and create new business for the downtown area and to link them to the beach area via the SunTrolley, as well.

The plan is to provide a bus to the Stranahan Historical Museum and back, for the cost of the excursion ticket tentatively set at \$19.95. Visitors will get free admission to partner venues such as Stranahan House, the Museum of Discovery and Science and others. They will also have the opportunity to stroll Las Olas, enjoy food and beverage venues, or hop the trolley to the beach to enjoy that area. The buses will run on a limited weekend schedule and visitors will be able to purchase their excursion tickets through a site being provided by the CVB.

Analysis

As of September 30, 2013, a total of 7,705 passengers were delivered to the downtown Las Olas area since 1/11/13. The service has been running only on weekends since 3/9/13 due to low ridership on Fridays. Excursion packages were not sold during this period because that effort has been discontinued largely due to lack of interest from riders.

Milestones

| | |
|---|-------------------|
|  Commission approval of \$30,000 contribution to the pilot program | 7/25/12 - 9/5/12 |
|  Launch marketing campaign | 7/25/12 - 2/18/13 |
|  Excursion startup | 7/25/12 - 1/3/13 |



IS 1-1 Implementation of "We Build Community"*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

The "We Build Community Campaign" is the development and implementation of an employee recognition program that rewards and promotes innovative ideas. During the development process, a designated team worked in part with the Innovation Academy, a pilot program of the Alliance for Innovation that our City was selected to participate in. The "We Build Community" campaign was created from an assortment of best practices as well as fresh new ideas. The "We Build Community" Employee Recognition Toolbox will contain information for supervisors regarding why recognition is important, tips on how recognize employees, a calendar of events, information on the beneficial impact on performance indicators, and case studies.

Analysis

The team presented the Employee Recognition Toolbox to the City Manager, Assistant City Managers, and the Human Resources Department. Next steps are to develop personnel and funding resources for an implementation plan.

This initiative will continue to be monitored in the Internal Support Cylinder as a Press Play initiative.

Milestones

| | | |
|---|--|-------------------|
| ✓ | Develop Work Plan | 8/1/12 - 8/31/12 |
| ✓ | Participate in the Innovation Academy | 9/1/12 - 12/31/12 |
| ✓ | Complete the "We Build Community" Toolbox | 1/1/13 - 4/10/13 |
| ✓ | Identify employees in the supervisory capacity for the roll-out (HR) | 4/1/13 - 9/30/13 |
| ✓ | Present Innovation Academy project at the Transforming Local Government (TLG) Conference | 4/10/13 - 4/12/13 |
| ● | Organization Roll-Out | 10/1/13 - 9/30/14 |



IS 1-3 Develop a Citywide Social Media Policy*

FY 2013 Commission Annual Action Plan



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

City Manager's Office

Description

Government agencies are increasingly looking to leverage social media to improve the quality of government services and elicit greater neighbor engagement. Developing a social media policy is an important first step for government agencies considering using social media and can ultimately serve as a key enabler for responsibly and effectively leveraging social media tools. Because many governments are struggling with what such a policy should encompass and convey, legal assistance and training will be provided to develop the City's social media policy.

Analysis

The Social Media Policy has been completed and submitted to the City Manager for his review and recommendation for presentation to the City Commission. Following this staff can begin working to implement the policy.

This initiative will continue to be monitored in the Internal Support Cylinder as a Press Play initiative.

Milestones

- ✓ Hire an attorney to assist and train staff in the development of the social media policy. 8/20/12 - 11/20/12
- ✓ The City has retained the services of Mark Fiedelholz, Esq., to develop a social media policy. 8/20/12 - 12/3/12
- ✓ Attend Social Media Risk and Liability Seminar - Mike Maier/Shannon Vezina 8/28/12 - 8/28/12
- ✓ Key City staff will meet with Mr. Fiedelholz to develop a timeline and refine the scope of services. 1/7/13 - 3/29/13



Category

Management in Progress

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Internal Support

Lead Department

Information Technology Service

Description

The City's website will be upgraded to provide a more interactive environment. This upgrade will incorporate ways to collect information from the public via surveys, suggestion box or departmental feedback pages on the City web site. It will also expand the use of social media tools to communicate with neighbors and employ new technology to enhance public interaction at City meetings and make meeting content more accessible.

Analysis

The "go live" date is being adjusted to 3/17/2014. There was a delay in the graphic design portion of the project, due to staff turnover. Graphic design work resumed on October 7th. Additional time is needed to focus on user experience, including easier navigability and enhanced graphics.

This initiative will continue to be monitored in the Internal Support Cylinder as a Press Play initiative.

Milestones

| | | |
|---|--|--------------------|
| ✓ | Conference call with vendor and departments to kick off project. | 8/10/12 - 8/10/12 |
| ✓ | Initial consulting and meetings: Web survey, select wireframe, sustainability portlet, sustainability surveys, Green Team. | 8/10/12 - 9/13/12 |
| ✓ | Community Focus Group Meetings - one for each Commission District. | 10/8/12 - 3/1/13 |
| ✓ | Department website liaison list distributed to Department Directors for update and/or approval. | 8/20/13 - 10/1/13 |
| ↑ | Content Preparation. | 9/16/13 - 12/13/13 |
| ↑ | Graphic Design. | 10/7/13 - 12/13/13 |
| ● | Development, Testing & Content Migration. | 12/9/13 - 2/14/14 |
| ● | Software Upgrade to Provide Added Functionality | 12/9/13 - 2/14/14 |
| ● | Documentation & Training | 1/27/14 - 2/14/14 |
| ● | Client Review & Soft Launch. | 2/17/14 - 3/14/14 |
| ● | Go live. | 3/14/14 - 3/14/14 |

Category
 Management in Progress

Commission Prioritization Level
 Not Applicable

Cylinder of Excellence
 Internal Support

Lead Department
 Information Technology Service

Description
 The existing programming on the City's local access channel (currently Channel 78 for Comcast subscribers) is a series of PowerPoint presentations that are rotated periodically between live and re-broadcast City meetings. A Content Management System for video will allow for a richer media content to be broadcast and managed on this media outlet.

Analysis
 In May 2012 work began on upgrading channel 78. Equipment was configured and installed and work began on updating the template and logo. Royalty free music was obtained and with the department liaisons, content was compiled and finalized. The soft launch was successful and channel 78 went live in November 2012.

Milestones

| | |
|---|-------------------|
| ✓ Update template & logo (PIO) | 5/15/12 - 11/1/12 |
| ✓ Template & logo approval (PIO) | 5/15/12 - 11/1/12 |
| ✓ Gather royalty free background music. | 5/15/12 - 11/1/12 |
| ✓ Configure and install equipment. | 5/15/12 - 8/6/12 |
| ✓ Compile liaison list. | 6/8/12 - 6/8/12 |
| ✓ Soft launch target go live date | 9/6/12 - 10/16/12 |
| ✓ Order digital video production camera (PIO) | 9/6/12 - 11/1/12 |
| ✓ Publicized go live date 11/1/12. | 9/6/12 - 11/1/12 |



NE 1-3 Sistrunk Blvd Streetscape Project*

FY 2013 Commission Annual Action Plan



| |
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| Category |
| Major Projects |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Neighborhood Enhancement |
| Lead Department |
| Public Works |
| Description |
| This is a Community Reinvestment Project providing streetscape improvements along the Sistrunk Boulevard Corridor. The Sistrunk Streetscape project was a \$15-million major capital improvement initiative to upgrade infrastructure and beautify Sistrunk Boulevard (NW/NE 6th Street). Elements of the project included reducing portions of Sistrunk Blvd. from four lanes to three, placing overhead utilities under ground, installing water mains, modifying sewer lines and storm drain systems, adding on-street parking, installing wider sidewalks, decorative pedestrian lights and streetlights, extensive landscaping and new bus benches. |

| |
|--|
| Analysis |
| The NE 6 th Street/Sistrunk Blvd Streetscape Project was completed in late 2012. The project cost approximately \$15M to construct a number of improvements to the roadway, including new sidewalks, pedestrian lighting, on-street parking, landscaping, and bus shelters. |
| Shortly after construction was completed a five-year spending program for the Northwest Progresso Heights Community Redevelopment Agency was being developed to create a long-term sustainable development framework that will have immediate, short-term impacts on the target area and on the lives of the residents who live in the redevelopment area. A five year strategic plan aligns with the recently adopted 2035 Vision Plan and will continue to function as a key component in the success of one of the Business Development Cylinder of Excellence. Key performance data will also be measured with the completion of the certain projects and keeping a close eye on certain market trends such as number housing units constructed, commercial vacancy rate, creation of a business development program, and the annual increase in tax increment revenue. |
| The NPF CRA Five-Year Strategic Program can be funded based on a historical trend of positive tax increment growth for the last 5 years. With continued positive tax increment growth it is assumed that when combined with existing NPF CRA assets that approximately \$25M will be available to spend over the next five years. Projects identified in the five-year spending plan are located throughout the redevelopment area and can be categorized as investments in infrastructure, quality of life upgrades, and strategic redevelopment investments that will have long-term development impacts. Some of the targeted investments include a \$7M spending program to encourage more small business development and another \$8M for infrastructure projects including the NW 9 th Avenue Improvement, a Carter Park Senior Center, Surveillance Cameras/Public Wi-Fi, and upgrades to the lighting level on Sistrunk Blvd. The five-year spending plan was adopted by the CRA Board at their October 15, 2013 meeting. |

| | |
|---|---------------------|
| Milestones | |
| ✓ Bid Date | 6/30/10 - 6/30/10 |
| ✓ Award Date | 7/7/10 - 7/7/10 |
| ✓ Construction Start Date | 12/27/10 - 12/27/10 |
| ✓ Construction End Date | 11/15/12 - 11/15/12 |
| ✓ Completion of final paperwork including grant applications and final pay applications | 11/15/12 - 4/15/13 |



PP 2-5 Orange Bowl at Carter Park Project*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Parks and Recreation

Description

The project is a joint venture between the Orange Bowl Committee and the City of Fort Lauderdale. Project amenities include new combination football/soccer field with special turf surface, as well as a new track surface.

Analysis

Construction is 100% complete.

Milestones

- ✓ Construction of improvements by Orange Bowl Inc. contractor 9/10/12 - 1/4/13
- ✓ Close out of Project 1/5/13 - 4/15/13



PP 1-3 South Side School Project*

FY 2013 Commission Annual Action Plan



| Category |
|---|
| Major Projects |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Public Places |
| Lead Department |
| Public Works |
| Description |
| The remaining portions of the historic reconstruction of South Side Elementary School in District 4 has been split into separate contracts in effort to move the project forward. The two portions are 1) the remaining building components and 2) the south exterior components. |

| Analysis |
|--|
| Southeast area: Construction contract was awarded to MBR Construction on April 2, 2013. The contract has a start date of June 10, 2013 and completion date of December 31, 2013. Work on the foundation for the bathroom building is underway. |
| The Broward County request for roadway easement was approved by the City Commission on July 2. Letters requesting approval of easement by Broward County, FCT (Florida Communities Trust) and Florida Department of State Division of Historical Resources have been issued and a preliminary response from FCT received. They are requesting money back from the City for the land to be given to Broward County as an easement. The construction of the sidewalk along Andrews Avenue has been postponed until the issue with the easement has been resolved. The County has tentatively agreed to waive easement requirement for sidewalk. Staff anticipates bringing a Beautification Agreement for this portion of the project to Commission for approval in December 2013, |
| The north portion including the school building is currently proposed to be leased by Nova Southeastern University(NSU). NSU's consultant prepared a cost estimate of \$3,787,889to complete the existing school as well as additional site improvements required as part of the new proposed design. City has received independent cost estimate to complete the building as previously designed to meet NSU desires. This cost estimate is \$2,143,717. Staff met with NSU to discuss the differences in cost estimates and has drafted a memorandum to the City Commission outlining the differences. |
| A schedule for design and construction of the interior of the building is pending, and will be decided following final direction on use of the building. This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings. |

| Milestones | |
|---|--------------------|
| ✓ Advertise and rebid - South Exterior Improvements | 1/24/13 - 2/27/13 |
| ✓ Commission Approval of Contract Award | 2/28/13 - 4/2/13 |
| ✓ Contract prepared and Routed for approvals | 4/3/13 - 4/19/13 |
| ↑ Construction of Site Improvements | 5/1/13 - 12/31/13 |
| ✓ Issue Notice to Proceed | 5/16/13 - 5/16/13 |
| ● Complete Construction - Building Interior | 5/17/13 - 11/22/13 |



IN 2-1 Fiveash Plan: Reliability Improvements*

FY 2013 Commission Annual Action Plan



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|--|
| Category |
| Major Projects |
| Commission Prioritization Level |
| Not Applicable |
| Cylinder of Excellence |
| Infrastructure |
| Lead Department |
| Public Works |

Description

The scope of this project consists of a wide variety of repairs and replacements throughout the water treatment plant. Major items includes a new stormwater collection system on the west side of the plant; replacement of the air starting system for the high service pump diesel engines; replacement of the vacuum priming system for the high service pumps; reconfiguration of valves and the metering system for the high service pumps; upgrades to the control system for the transfer pumps; replacement of the store front glass and frame across the plant entrance with hurricane resistant frame and glass; replacement of the compressed air system piping for the entire plant; repairs and upgrades to the two elevators; remodeling the mail control room, laboratory, break room and facility manager's office; replacement of the flooring and ceiling for the operations building; replacement of the system for loading and transporting lime; replacement of the controls for the wash water recovery pumps and the was water transfer pumps: replacement of the plant-wide control system; replacement of the air conditioning system in the operations building, repair of hurricane damage; repair of leaking building joints; waterproofing of the exterior of the high service pumps station No. 2 building; removal of the falling acoustic ceiling tiles in the high service pump station; replacement of several roofs; replacement of the plants obsolete generators and the installation of a plant-wide fire alarm monitoring system.

Analysis

During the CIP 2014 discussion with City Mnangers Office regarding this project, it was decided by CM to conduct a structured value engineering effort of all packages in the project with estimated construction cost between \$21.2 million and \$27.1 million dollars. Also, due to lack of full review of the various design drawings by all disciplines (structural, electrical, instrumentation, mechanical process , it was also decided to perform a full "Quality Review", and "constructability reviews" of the package to eliminate any potential change orders.

The City does not possess in-house technical capabilities to conduct a structured value engineering Study and the value of the work may exceed the threshold established in the Florida State Statues FS 287.055 CCNA (\$200,000 for study phase, or \$2,000,0000 construction cost) under the "continuing contract" provision of the Statute. Therefore, the acquisition of professional services for this work will be done through public announcement, qualification, and competitive selection in accordance with the state statute.

The milestones for this project are being adjusted to reflect the new schedule. This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | |
|-------------------------------------|---------------------|
| ✓ Planning Start Date | 5/1/03 - 9/30/12 |
| ● CCNA - Request for Qualifications | 11/1/13 - 11/30/13 |
| ● CCNA Review and Approval | 11/30/13 - 3/30/14 |
| ● Bid Project | 9/15/14 - 9/30/14 |
| ● Construction Start Date | 1/1/15 - 1/1/15 |
| ● Construction End Date | 12/31/17 - 12/31/17 |



PP 1-1 15th Street Boat Ramp Improvements*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Public Places

Lead Department

Public Works

Description

The project consists of renovation and site improvements for the SE 15th Street Boat Launch and Marine Complex. The construction phase is being funded in part by a Florida Inland Navigation District grant in the amount of \$876,906. Funds will be used towards the purchase and/or installation of concreted floating docks for Police Department use, a fish cleaning table with macerator and shelter, a picnic area and shelter, lighting, an ADA accessible floating dock, a sewage pump out system; concrete curbing, paving, pavers, upgraded landscaping and irrigation and an ADA accessible restroom structure, drainage improvements; upgrades and enhancements to the entrance of the Marine Police Facility; expanded parking, disabled parking and fencing.

Analysis

This project is currently in the bidding phase. Bid documents have been prepared and the construction plans are were reviewed and approved by the Building Department on April 13, 2013. The project was advertised for bid in April and was awarded to MBR Construction at the June 18, 2013 Commission meeting. The notice to proceed was issued on August 26, 2013. Project is scheduled to break ground in mid-November.

The grant requires construction to be completed by September 2014, it is estimated that project will be completed by August 2014.

This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | | |
|---|--|--------------------|
| ✓ | Complete Construction Documents | 11/1/12 - 2/28/13 |
| ✓ | Execute Consultant Agreement for Construction Mgmt and Project Certification | 2/1/13 - 2/28/13 |
| ✓ | Advertise, Bid and Award Contract | 3/1/13 - 6/18/13 |
| ↑ | Execute Contract | 6/18/13 - 7/18/13 |
| ■ | Construction | 7/19/13 - 12/31/13 |



PS 3-1 Construct Fire Station 46*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

Construct new Fire Station facilities that meet the needs of the Fire Department pursuant to the 2004 Fire Rescue Construction Bond approved and established by the City. Facility will meet the specifications based on the number of personnel and apparatus assigned to them. The City has a contract to construct a new Fire Station 46 on a parcel at the south end of Mills Pond Park that abuts NW 19 Street.

Analysis

All building and immediate site work for Fire Station 46 has been complete since March 2013. This includes all punch list items. All legal agreements with Broward County were approved by the City Commission on April 2, 2013.

Milestones

| | |
|----------------|--------------------|
| ✓ Design | 11/1/10 - 3/31/11 |
| ✓ Bid Date | 4/20/11 - 4/20/11 |
| ✓ Award Date: | 5/17/11 - 5/17/11 |
| ✓ Construction | 10/17/11 - 3/11/13 |



PS 3-1 Design and Construct Fire Station 8*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

Construct new Fire Station facilities that meet the needs of the Fire Department pursuant to the 2004 Fire Rescue Construction Bond approved and established by the City. Facility will meet the specifications based on the number of personnel and apparatus assigned to them. The location of Fire Station 8 has not yet been determined but it is planned for the area south of the New River, north of SE 17 St and east of the FEC railway tracks.

Analysis

The City does not have a site on which to locate this station though a number of parcels are being investigated. It is hoped that a single story station similar to Fire Station 3 can be constructed if the site permits. This would keep construction costs down. Timing and budget continue to be dependent on the ultimate site acquisition.

The delays in site identification results in a needed change in milestones for this project. Construction completion is now estimated at June 2016. Milestones have been adjusted to reflect this schedule change.

This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | |
|-------------------------|--------------------|
| Design | 10/1/13 - 12/30/14 |
| Bid Date | 12/30/14 - 2/28/15 |
| Award Date | 4/7/15 - 4/7/15 |
| Construction End Date | 7/1/15 - 7/1/15 |
| Construction Start Date | 6/30/16 - 6/30/16 |



PS 3-1 Design and Construct Fire Station 13*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

Construct a new Fire Station facility at 2871 E. Sunrise Boulevard that meets the needs of the Fire Department pursuant to the 2004 Fire Rescue Construction Bond approved and established by the City. Facility will be designed based on the number of personnel and apparatus assigned to them. The proposed station is located on property owned by the State at Birch State Park. The proposed design includes a two story structure with 13,250 SF. The building will have 3 bays, a battalion station and 12 bunks.

Analysis

The City has worked with the State to identify a new location within the park that will permit the existing station to remain active while the new station is constructed. The State has agreed to provide a site footprint of 40,000 s.f. to match the site originally set aside for the fire station. The Fire Department would also like to incorporate the Beach Rescue operations into the new facility. To accommodate this request, the new fire station will require more than 40,000 s.f. and the City will need additional negotiations with the State to compensate for the additional land required. In addition, the State wishes to have any additional land provided approved by the trustees of the Antioch College in Ohio, who have a potential financial interest.

The project milestones have been adjusted to account for the delays in identifying a site. Staff now estimates in March 2016 completion. This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | |
|---------------------------|---------------------|
| ● Design | 8/20/13 - 11/1/14 |
| ● Bid Date | 8/30/14 - 8/30/14 |
| ● Award Date | 11/18/14 - 11/18/14 |
| ● Construction Start Date | 3/1/15 - 3/1/15 |
| ● Construction End Date | 3/1/16 - 3/1/16 |



PS 3-1 Design and Construct Fire Station 54*

FY 2013 Commission Annual Action Plan



Category

Major Projects

Commission Prioritization Level

Not Applicable

Cylinder of Excellence

Infrastructure

Lead Department

Public Works

Description

Construct new Fire Station facility at 3201 NE 32 Street that meets the needs of the Fire Department pursuant to the 2004 Fire Rescue Construction Bond approved and established by the City. This 10,000 SF Satellite Facility will be 2 stories with a 2 bay back in station with 7 bunks. A drive-thru configuration is not possible due to the new base flood requirements. This will meet the specifications based on the number of personnel and apparatus assigned to them.

Analysis

The project will be constructed on property this is being aquired by means of a land swap agreement with a local developer who is constructing an Intracoastal waterfront restaurant. The City Commission has authorized the contracting of construction with the developer's contractor in the best financial interests of the City. The contemplated contract will be a Guaranteed Maximum Price (GMP).

The contractor has submitted a bid and a cost estimate has been received from an independent consultant. The costs are being compared and analyzed. The land swap agreement is under negotiations and will be presented to the Commission as soon as terms are finalized.

The City received bids for a temporary modular fire station to be located at the site. The bids received were higher than estimated, so staff is currently reviewing options to adjust scope of work.

The project milestones have been adjusted to more accurately represent the current schedule. This initiative will continue to be monitored in the monthly CIP/Grants FL²STAT meetings.

Milestones

| | |
|-------------------------------------|-------------------|
| Design | 8/20/12 - 3/28/14 |
| Award Date - Temporary Fire Station | 3/5/13 - 3/5/13 |
| Bid Date - Negotiation of GMP | 3/31/14 - 5/30/14 |
| Construction Start Date | 7/28/14 - 7/28/14 |
| Construction End Date | 4/30/15 - 4/30/15 |